CENTRAL KAROO DISTRICT MUNICIPALITY

FINAL ANNUAL BUDGET 2020/2021 AND MTREF – 28 May 2020

TABLE OF CONTENTS

GLOSSARY

PART 1 – ANNUAL BUDGET

CHAPTER 1 MAYOR'S REPORT
CHAPTER 2 RESOLUTIONS
CHAPTER 3 EXECUTIVE SUMMARY
CHAPTER 4 ANNUAL BUDGET TABLES

PART 2 – SUPPORTING DOCUMENTATION

CHAPTER 5 OVERVIEW OF ANNUAL BUDGET PROCESS
CHAPTER 6 OVERVIEW OF ALIGNMENT WITH IDP
CHAPTER 7 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS
CHAPTER 8 OVERVIEW OF BUDGET RELATED POLICIES
CHAPTER 9 OVERVIEW OF BUDGET ASSUMPTIONS
CHAPTER 10 OVERVIEW OF BUDGET FUNDING
CHAPTER 11 EXPENDITURE ON ALLOCATIONS AND GRANT PROGRAMMES
CHAPTER 12 ALLOCATIONS AND GRANTS MADE BY THE MUNICIPALITY
CHAPTER 13 COUNCILLOR ALLOWANCES AND EMPLOYEE BENEFITS
CHAPTER 14 MONTHLY TARGETS - REVENUE, EXPENDITURE AND CASH FLOW
CHAPTER 15 ANNUAL BUDGETS AND SDBIP PLANS – INTERNAL DEPARTMENTS
CHAPTER 16 ANNUAL BUDGETS AND SDBIP PLANS – MUNICIPAL ENTITIES
CHAPTER 17 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS
CHAPTER 18 CAPITAL EXPENDITURE DETAILS
CHAPTER 19 LEGISLATION COMPLIANCE STATUS
CHAPTER 20 OTHER SUPPORTING DOCUMENTS – SERVICE LEVEL STANDARDS
CHAPTER 21 ANNUAL BUDGET – ENTITIES
CHAPTER 22 MUNICIPAL MANAGER'S QUALITY CERTIFICATE

ANNEXURE A TARIFFS
ANNEXURE B CAPITAL BUDGET LINKED TO STRATEGIC OBJECTIVES
ANNEXURE C BUDGET TABLES
ANNEXURE D SIMPLIFIED BUDGET

GLOSSARY

Adjustments Budgets – Prescribed in section 28 of the Municipal Finance Management Act. It is the formal means by which a Municipality may revise its budget during a financial year.
Allocations – Money received from Provincial and National Treasury.
Budget – The financial plan of a Municipality.
Budget related policy – Policy of a Municipality affecting or affected by the budget.
Capital Expenditure – Spending on municipal assets such as land, buildings and vehicles. Any capital expenditure must be reflected as an asset on a Municipality's balance sheet.
Cash Flow Statement – A statement showing when actual cash will be received and spent by the Municipality, and the month end balances of cash and short-term investments. Cash receipts and payments do not always coincide with budgeted revenue and expenditure timings. For example, when an invoice is received by the Municipality it is shown as expenditure in the month that the services or goods are received, even though it may not be paid in the same period.
CKDM – Central Karoo District Municipality
DORA – Division of Revenue Act. The annual piece of legislation that indicate the allocations from National Government to Local Government.
Equitable Share – A general grant paid to municipalities. It is predominantly targeted to assist with free basic services.
GDFI - Gross Domestic Fixed Investment
GFS – Government Finance Statistics. An internationally recognised classification system that facilitates comparisons between municipalities.
IDP – Integrated Development Plan. The main strategic planning document of a Municipality.
KPI – Key Performance Indicators. Measures of service output and/or outcome.
MFMA - Municipal Finance Management Act (No 53 of 2003). The principle piece of legislation relating to municipal financial management.
MTREF – Medium Term Revenue and Expenditure Framework as prescribed by the MFMA sets out indicative revenue and projected expenditure for the budget year plus two outer financial years to determine the affordability level.
Operating Expenditure – Spending on the day to day expenses of a Municipality such as general expenses, salaries & wages and repairs & maintenance.
Rates – Local Government tax based on assessed valuation of a property.
TMA – Total Municipal Account
SDBIP – Service Delivery Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.
Strategic Objectives – The main priorities of a Municipality as set out in the IDP Budgeted spending must contribute towards achievement of these strategic objectives.
Vote – One of the main segments into which a budget is divided, usually at department level.

CHAPTER 1 – MAYOR'S REPORT

Councillors, municipal manager, head of departments, guests, ladies and gentlemen, good morning to all.

This budget is presented in a time of flux and uncertainty, the likes of which our generation has never before experienced. The international, national and local effects of the COVID-19 disaster is resonating around the world, impacting the health, welfare and economy of every community.

We are facing a health and humanitarian tragedy of life-changing proportions.

In addition, the 2020 Division of Revenue Bill was used as guidance in the preparation of the budget as the Division of Revenue Act, 2020 was not yet promulgated at the time of preparation of this budget. A formal communication from the Western Cape Provincial Treasury has been received that changes in the allocations should be expected and that the need is identified that the first adjustment budget will have to done in July or August as the impact of COVID-19 becomes clearer.

In the immediate aftermath of the declaration of a state of disaster, National Government announced a R500 billion economic and social response package. R130.0 billion of this package will be sourced from reprioritised budget allocations. Consequently, national departments and entities are expected to collectively reduce their expenditure ceiling by R100 billion, while Provinces are required to reduce their expenditure by R30 billion. The impact on the Local Government allocations are still awaited.

Economic pressures world-wide continues to impact on Central Karoo District Municipality (the Municipality). Over the past year, economic growth has been weaker than forecasted and is was only expected to reach 0.9 per cent in 2020 before the outbreak of the COVID-19 pandemic and the declarations of states of emergency being made by governments all around the globe and in South Africa. The pandemic is already driving up inflation as shortages resulting from panic buying and decreases in production as result of the closure of production facilities around the globe started taking effect. In addition, the National lock-down crippled local businesses and the long-term outlook for all tourism related businesses are grim.

The 2020 budget highlights the difficult economic and fiscal choices confronting the Municipality over the next several years. The pressure on the National Fiscus impacted directly on the Municipality, the increase of 5% in the proposed Equitable Share allocation does not make an adequate provision for the impact of the SALGBC Agreement relating to wage increases that was entered into during 2018 for the next 3 years. The real effect of the increases in the wages amounts to around 9.5% when the annual notch increases of staff are taken into account. Should the final Division of Revenue Act lower the proposed Equitable Share, the impact on the Municipality will be catastrophic.

The budget I am tabling here today was prepared in accordance with the prescripts of the Municipal Finance Management Act, (Act 56 of 2003), the Municipal Budget Circulars for the 2020/2021 MTREF as applicable and complies with Generally Recognized Accounting Practice - Local Government.

The budget was compiled, taking into account the Macro-economic growth parameters and also addresses the following National and Provincial Key Performance areas, being:

- Basic service Delivery (BSD)
- Municipal Transformation and Institutional Development (MTID)
- Municipal Financial Viability and Management (MFVM)
- Local Economic Development (LED)
- Good Governance and Public Participation (GGPP)

The following themes had been embraced by the Municipality as priorities that must be addressed during the planning period leading up to March 2021:

- Local Economic Development
- Water Security and Demand Management
- District Wide Waste Management

However, the Municipality is entering a period where continues changes in the priorities and focus areas will have to be made and the Municipality will have to embrace a more fluid approach to planning and budgeting, to enable the Municipality to address the needs of the community we serve as and when such are identified.

The Municipality will be continuing the review of the organogram to ensure that the strategic objectives of the Municipality can be met while the Municipality attempts to mitigate the impact of COVID-19 on the Municipality, our staff and District as a whole.

I thank you
Dr AL Rabie
EXECUTIVE MAYOR

CHAPTER 2 – COUNCIL RESOLUTION

1. That in terms of section 24 of the Municipal Finance Management Act, 56 of 2003, the final Annual budget of the Central Karoo District Municipality for the financial year 2020/2021; and indicative allocations for the two projected outer years 2021/2022 and 2022/2023; and the multi-year and single year capital appropriations are approved as set-out in the following tables:

1.1 Budgeted Financial Performance (revenue and expenditure by standard classification);
1.2 Budgeted Financial Performance (revenue and expenditure by municipal vote);
1.3 Budgeted Financial Performance (revenue by source and expenditure by type); and
1.4 Multi-year and single year capital appropriations by municipal vote and standard classification and associated funding by source.

2. That the financial position, cash flow, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are adopted as set-out in the following tables:

2.1 Budgeted Financial Position;
2.2 Budgeted Cash Flows;
2.3 Cash backed reserves and accumulated surplus reconciliation;
2.4 Asset management; and
2.5 Basic service delivery measurement.

3. That in terms of section 24(2)(c)(ii) of the Municipal Finance Management Act, 56 of 2003 and sections 74 and 75A of the Local Government: Municipal Systems Act 32 of 2000 as amended, the final tariffs as set out in Annexure A, that were used to prepare the estimates of revenue by source, are approved with effect from 1 July 2020.

4. That in terms of 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) the final tariffs for other services, as set out in Annexure A, that were used in compiling the final budget, are approved with effect from 1 July 2020.

5. That in terms of the provisions of ***Section 75A*** of the Municipal Systems Act, 32 of 2000, the notice of the tariff amendments be displayed on notice boards at all municipal offices, libraries, and be advertised in local newspapers.

6. That in terms of the municipal budget and reporting regulations, paragraph 7, the final budget policies, as indicated, are approved with effect 1 July 2020.

7. That the documents be available for inspection at the municipal offices.

8. That Council notes the impacts of COVID-19 on the ability of the Municipality to plan and budget and that Council makes provision for the tabling and approval of an adjustments budget in July/August upon receipt of the Division of Revenue Act, 2020 and the revision of

the 2020/21 Provincial budget and the updated 2019-2024 Provincial Strategic Plan (PSP), within the existing Vision Inspired Priorities. In addition, the Council will evaluate the impact of COVID-19 and the associated declarations, Regulations and Directions issued in terms of the Disaster Management Act, 2002 (Act No. 57 of 2002) (DMA) on the municipal budget and
planning processes.

CHAPTER 3 – EXECUTIVE SUMMARY

PREFACE

The budget tabled here today is the MTREF (Medium Term Revenue and Expenditure Framework) for the 2020/2021, 2021/2022 and 2022/2023 financial years as legislatively prescribed in terms of section 16(2) of the Municipal Finance Management Act, Act 56 of 2003 (MFMA).

The following documents were considered in the preparation of the budget:

- The Municipal Finance Management Act, Act 56 of 2003 (MFMA)
- National treasury circulars giving guidance on budget processes
- The municipal budget and reporting regulations as issued in Government gazette 32141 on 17 April 2009
- Government Gazette 37577 dated 22 April 2014: Municipal Regulations on Standard Chart of Accounts
- Value-Added Tax Act, No. 89 of 1991 with the amendment re the VAT rate
- 2020 Division of Revenue Bill (B3 of 2020)
- 2020 Western Cape Provincial Gazette No. 8217, dated 10 March 2020

In addition, the impact of COVID-19 and the associated declarations, Regulations and Directions issued in terms of the Disaster Management Act, 2002 (Act No. 57 of 2002) (DMA) on the municipal budget and planning process were taken into account and the performance requirements, strategic plans and budget of the Municipality will continue to be adjusted as the impact of the Disaster becomes clear and the role of the Municipality becomes refined.

As such, along with the revision of the 2020/21 Provincial budget, the Province is also considering the appropriate updates to the 2019-2024 Provincial Strategic Plan (PSP), within the existing Vision Inspired Priorities. The Department of the Premier will issue a DG Circular in May 2020 to outline and guide the revised approach for the PSP, along with the Strategic Plans and Annual Performance Plans of provincial departments and entities, for the 2020/21 financial year. The Municipality will thus be expected to adjust the strategic plans and budgets to ensure alignment.

CAPITAL BUDGET

The completion of the IDP runs concurrent with the 2020/2021 budget process in order to update the Medium-Term Expenditure Framework (MTEF). The IDP budget link is summarized in the supporting tables attached hereto.

The Medium-Term Expenditure Framework should guide the Municipality with regards to its funding requirements in the medium term (3 years).

The aforementioned capital requirements are only indicative of the confirmed funding for the MTEF and do not include issues of priority where funding applications are in process and have not yet been confirmed.

The Municipality is funding 100% of the capital budget using internally generated income and the expenditure is focused on replacing the outdated computer equipment, providing office furniture for newly appointed staff and ensuring that the Environmental Health Department has the required tools and equipment to carry out the required testing in line with best practices. In addition, fire and other equipment will be acquired to assist with the handling of disaster and other fire emergencies.

ummary of Capital Budget Per Standardized Project:

Capital budget: Project

	2019/2020 ORIGINAL	2019/2020 ADJUSTMENT	2020/2021	2021/2022	2022/2023
TOTAL	**743 800**	**1 112 300**	**428 100**	**260 000**	**260 000**
CAPITAL CORPORATE - ADMIN FURNITURE AND EQUIPMENT	18 000	18 000	18 000		
CAPITAL CORPORATE - COMMITTEE FURNITURE AND EQUIPMENT	5 300	5 300	5 300		
CAPITAL CORPORATE - HR COMPUTER EQUIPMENT	15 000		15 000		
CAPITAL CORPORATE - HR FURNITURE AND EQUIPMENT	11 300	11 300	11 300	20 000	20 000
CAPITAL CORPORATE - STRATEGIC COMPUTER EQUIPMENT	45 000	25 000	68 000	30 000	30 000
CAPITAL CORPORATE - STRATEGIC FURNITURE AND EQUIPMENT	55 500	45 500	55 500	20 000	20 000
CAPITAL CORPORATE FURNITURE AND EQUIPMENT	54 000	34 000	111 000	120 000	120 000
CAPITAL DISASTER MANAGEMENT EQUIPMENT	405 700	700	10 000	50 000	50 000
CAPITAL FINANCE COMPUTER EQUIPMENT	40 000	38 500	40 000		
CAPITAL FINANCE FURNITURE AND EQUIPMENT	20 000	15 000	20 000		
CAPITAL HEALTH COMPUTER EQUIPMENT	15 000	15 000	15 000		
CAPITAL HEALTH EQUIPMENT	13 000	13 000	13 000	20 000	20 000
CAPITAL HEALTH FURNITURE AND EQUIPMENT	15 000		15 000		
CAPITAL MUNICIPAL MANAGER FURNITURE AND EQUIPMENT	31 000	21 000	31 000		
CAPITAL RAMMS COMPUTER EQUIPMENT		50 000			
CAPITAL RAMMS COMPUTER SOFTWARE		50 000			
CAPITAL RAMMS FURNITURE AND EQUIPMENT		70 000			
CAPITAL RAMMS VEHICLE		700 000			

Capital budget: Function

	2019/2020 ORIGINAL BUDGET	2019/2020 ADJUSTMENT BUDGET	2020/2021	2021/2022	2022/2023
TOTAL	**743 800**	**1 112 300**	**310 000**	**310 000**	**310 000**
CORPORATE SERVICES	153 600	108 600	80 000	80 000	80 000
DISASTER MANAGEMENT	405 700	700	50 000	50 000	50 000
ENVIRONMENTAL HEALTH	43 000	28 000	50 000	50 000	50 000
FINANCE	60 000	53 500	80 000	80 000	80 000
MUNICIPAL MANAGER	31 000	21 000	20 000	20 000	20 000
RAMMS		870 000			
STRATEGIC SERVICES	50 500	30 500	30 000	30 000	30 000

Capital budget: Strategic objectives

	2019/2020 ORIGINAL BUDGET	2019/2020 ADJUSTMENT BUDGET	2020/2021	2021/2022	2022/2023
TOTAL	**743 800**	**1 112 300**	**310 000**	**310 000**	**310 000**
Build a well capacitated workforce, skilled youth and communities	44 300	29 300			
Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region	114 000	87 500	160 000	160 000	160 000
Facilitate good governance principles and effective stakeholder participation	86 300	66 300	20 000	20 000	20 000
Improve and maintain district roads and promote safe roads transport		870 000			
Prevent and minimize the impact of possible disasters and improve public safety in the region	405 700	700	50 000	50 000	50 000
Promote regional, economic development, tourism and growth opportunities	50 500	30 500	30 000	30 000	30 000
Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service	43 000	28 000	50 000	50 000	50 000

OPERATING BUDGET

EXPENDITURE

EXPENDITURE PER VOTE AND FUNCTION:

	2019/2020 ORIGINAL	2019/2020 ADJUSTMENT	2020/2021	2021/2022	2022/2023
TOTAL	**96 254 785**	**103 463 171**	**100 231 946**	**103 579 666**	**109 008 859**
CORPORATE AND STRATEGIC SERVICES	**26 522 071**	**26 498 302**	**23 816 132**	**23 427 925**	**24 679 553**
CORP	5 263 722	5 072 739	5 363 276	6 194 081	6 547 982
EMERGENCY	1 886 101	1 748 546	1 787 097	1 914 133	2 058 174
EPWP	1 243 000	1 543 000	1 262 000		
HEALTH	4 570 353	4 452 802	5 059 591	5 191 978	5 505 343
HUMAN RESOURCES	6 596 109	6 290 896	3 311 625	2 728 577	2 915 921
IDP	401 874	511 724	553 101	602 691	654 228
LABOUR	465 340	462 533	506 125	550 921	596 917
LED	498 960	339 796	369 293	401 337	435 098
LEGAL	689 495	718 685	655 811	701 622	856 443
PMS/ICT/RISK	1 050 628	1 988 363	1 006 526	1 024 173	1 095 988
SPECIAL PROJECTS	431 160	325 878	351 750	378 132	70 000
STRATEGIC SERVICES	3 235 329	2 993 339	3 549 936	3 700 281	3 903 461
TOURISM	190 000	50 000	40 000	40 000	40 000
EXECUTIVE AND COUNCIL	**8 142 556**	**10 834 678**	**9 633 401**	**9 071 105**	**9 608 845**
COUNCIL	4 891 913	5 684 786	6 207 164	5 865 380	6 127 125
INTERNAL AUDIT	805 369	2 573 788	1 044 354	926 097	988 562
MUNICIPAL MANAGER	2 445 274	2 576 104	2 381 884	2 279 628	2 493 158
FINANCIAL SERVICES	**12 199 050**	**13 264 222**	**13 439 357**	**13 912 951**	**13 430 205**
FINANCE	11 239 050	12 269 222	12 439 357	12 912 951	12 430 205
FINANCE FMG	960 000	995 000	1 000 000	1 000 000	1 000 000
ROADS	**47 608 268**	**52 031 270**	**51 395 056**	**55 219 685**	**59 342 255**
BLADING MAINTENANCE	6 930 903	5 162 789	5 734 649	6 164 748	6 627 104
INDIRECT	7 160 332	12 009 616	12 579 239	13 492 682	14 485 727
REGRAVEL	17 568 749	21 331 447	18 127 407	19 486 963	20 948 485
ROUTINE MANITENANCE	10 948 138	9 732 492	10 920 493	11 739 530	12 619 995
WORKSHOP	5 000 146	3 794 926	4 033 266	4 335 761	4 660 943
ROADS AND TECHNICAL	**1 782 840**	**834 700**	**1 948 000**	**1 948 000**	**1 948 000**
RAMMS	1 782 840	834 700	1 948 000	1 948 000	1 948 000

EXPENDITURE PER GRAP ITEM:

	2019/2020 ORIGINAL	2019/2020 ADJUSTMENT	2020/2021	2021/2022	2022/2023
			100 231	103 579	109 008
TOTAL	**96 254 785**	**103 463 171**	**946**	**666**	**859**
CONSUMABLES	14 795 762	11 713 717	11 179 147	11 880 580	12 812 772
CONTRACTED SERVICES	13 995 078	14 990 522	11 952 587	11 819 136	11 087 315
COUNCIL	3 796 012	3 841 012	4 352 873	4 693 052	4 951 783
DEPRECIATION	282 655	472 655	650 655	451 530	539 482
EMPLOYEE COSTS	50 557 933	55 257 041	55 579 966	58 002 384	62 182 839
OTHER	12 827 345	17 188 223	16 516 718	16 732 984	17 434 668

It should be noted that the decrease in the operating budget amounts to R 101 million for the 2020/2021 financial year and represents a 3.5% decrease on the February 2020 adjustment budget. While the Equitable Share increased with 5%, the Roads allocation is substantially than the adjusted amounts for 2019/2020.

The operating budget was not prepared on general increase basis but was prepared based on an extensive analysis of the actual needs of the Municipality, the current uncertainty regarding the impact of COVID-19 made budgeting a challenge. The budgets for 2020/2021 and 2020/2021 was prepared on an inflation projection of 6%.

Salary and related expenditure, excluding remuneration of public office bearers, amounts to R 55.6 million or 55 % of the total expenditure. The comparative expenditure may seem excessive at first, but the usual percentage expected at a B-Municipality is not attainable at a C-Municipality. The lack of bulk accounts such as ESKOM has a significant impact when the salary ratios are considered. In addition, permission was obtained from the Western Cape Provincial Roads Department to expand the Roads organogram significantly to allow for better service delivery in the fast area maintained by the District.

A summary of the operating budget is attached herewith and includes all operating expenditure necessary for operating the Municipality for the 2020/2021 financial year.

The Roads budget was prepared based on the allocation received from the Western Cape Department of Transport and Public Works. The total expenditure for the Roads Department for the outer years will be scrutinised further and discussed with the Western Cape Department of Transport and Public Works to ensure that the final figures provide better guidance regarding the outer year outlooks.

Salary and related expenditure, excluding remuneration of public office bearers, is projected to amount to R 55 million or 55 % of the total expenditure. The salary ration to other expenditure is of concern as the salary bill continues to grow faster than the revenue.

REVENUE

The budgeted revenue for the 2020/2021 financial year amounts to R 101 014 853.

Summary of Revenue Budget per source:

	2019/2020 ORIGINAL	2019/2020 ADJUSTMENT	2020/2021	2021/2022	2022/2023
TOTAL	**-97 236 676**	**-104 609 577**	**-101 014 853**	**-102 666 055**	**-106 681 450**
AGENCY	-4 683 446	-4 308 054	-4 890 443	-5 135 445	-5 393 030
INTEREST	-630 000	-930 000	-1 100 000	-900 000	-900 000
OTHER	-2 951 230	-3 020 230	-118 410	-118 410	-118 410
RENTAL	-93 000	-93 000	-100 000	-93 000	-93 000
TRANSFER	-41 104 000	-44 157 543	-43 362 000	-42 403 000	-43 460 000
ROADS	-47 775 000	-52 100 750	-51 444 000	-54 016 200	-56 717 010

TARIFFS

Tariffs are important to ensure the financial sustainability and economic viability of the Municipality and this principle was applied in the determination of the environmental health tariffs for the 2020/2021 financial year. The environmental health services functionality is not funded through the tariffs, the Health Function is funded via Equitable Share. Service to the community upon requests are however performed on the basis that directly accountable costs can be recovered.

FINANCIAL VIABILITY AND SUSTAINABILITY

The Municipality must ensure the financial sustainability of its operations and ensure that it operates as a going concern. The budget for 2020/2021 financial year is fully funded and the outer years are funded from the cash reserves of the municipality available as at end of May 2020. The deficit in the outer years relates purely to the Roads budget and the Municipality will remain in discussion with the Western Cape Department of Transport and Public Works to ensure that the deficits are fully addressed.

SDBIP (SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN)

The Municipality's business and service delivery priorities will be fully reviewed as part of this year's planning and budget process. The top-level service delivery and budget implementation plan will be submitted to the Executive Mayor within 14 days of approval of the Annual Budget and the IDP for approval by the Executive Mayor within 28 days as per section 69 and section

53 of the Municipal Finance Management Act. The SDBIP will be submitted to Council after approval by the Executive Mayor for information purposes.

POLICY CHANGES

Management have commenced with the annual review of all budget related policies in and the process was finalised in conjunction with Council.

The public participation process and procedures that will be followed in connection with the budget, IDP and policies to ensure that community inputs are received will be substantially different that prior periods to be respectful of community health in the face of the Covid-19 pandemic. Inputs were required via newspaper advertisements and by making the IDP and Budget available on the Municipal website. Extensive interactions relating to the IDP and budget took place between the Municipality and various Western Cape Provincial departments.

S JOOSTE

MUNICIPAL MANAGER

CHAPTER 4 – ANNUAL BUDGET TABLES

See Annexure C for the A Schedule (2020/2021)

CHAPTER 5 – OVERVIEW OF THE ANNUAL BUDGET PROCESS

The entire budget process is prescribed by the Municipal Finance Management Act.

Section 21(1) (b) of the MFMA requires the mayor to table not later than 10 months before the start of the budget year a time schedule outlining the key deadlines and processes for the preparation, tabling and approval of the Annual Budget, the review of the IDP and budget related policies and any consultation process which would be part of the process.

The time schedule was tabled to the Council in August 2019 and the actual implementation was disrupted by the COVID-19 pandemic.

The consultation process involved requesting comments from the public, National Treasury, the Western Cape Provincial Government and the Laingsburg Municipality, Prince Albert Municipality and Beaufort West Municipality.

The following stakeholders are identified:

1 community
2 senior management
3 the work force
4 trade unions
5 agricultural forums
6 general public and interested parties
7 local municipalities
8 national and provincial sector departments

Political oversight of the process

The schedule of key deadlines was submitted to management to monitor the progress of the process by officials against the schedule tabled by the Executive Mayor.

Consultations & advertisements

Advertisements were placed in the local newspapers circulating in the area of jurisdiction and district informing the community of the tabling of the budget, requesting inputs. The advertisements were placed on the newspapers Facebook page as printing of the local newspapers were suspended from 26 March 2020.

CHAPTER 6 - ALIGNMENT OF ANNUAL BUDGET WITH INTEGRATED DEVELOPMENT PLAN

The review process focussed on:

- Improving the **strategic nature** of the document, thereby ensuring effective use of available data, careful consideration of available resources, as well as exploring locally appropriate solutions to complex development issues.
- Increasing the usefulness of the document during **implementation** and monitoring.

The process was influenced by:

- Project progress information as provided by Heads of Departments
- An extensive data search to update the analysis chapter.
- Inputs from community-based planning initiatives

The alignment of the IDP with the budget is illustrated in the A Schedule and the strategic objectives linked with the capital projects and operating expenditure budget are included in Annexure B.

These allocations are to link up with the Service Delivery and Budget Implementation plan.

A Service Delivery and Budget Implementation Plan will be developed and will be tabled with the final budget to Council. The final SDBIP needs to be approved within 28 days after the adoption of the budget. KPA's and KPI's will be developed to ensure that the strategic alignment between IDP, Budget and SDBIP will be assured.

CHAPTER 7 - MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

The Municipality's business and service delivery priorities was reviewed as part of this year's planning and budget process. The top-level service delivery and budget implementation plan will be submitted to the Executive Mayor within 14 days of approval of the Annual Budget and the IDP for approval by the Executive Mayor within 28 days as per section 69 and section 53 of the Municipal Finance Management Act. The SDBIP will be submitted to Council after approval by the Executive Mayor for information purposes.

CHAPTER 8 – OVERVIEW OF BUDGET RELATED POLICIES

BUDGET RELATED POLICIES

The prioritization of service delivery and the management of council functions is the key to the budget. Central Karoo District Municipality's budget process is guided and governed by legislation regulations and budget related policies. Central Karoo District Municipality embarked on a process of reviewing all financial and budget related policies during the budget process for 2019/2020 financial year and the process was repeated for the 2020/2021 financial year.

The following policies will be reviewed or re-done during the annual review process, the changes are highlighted in red in the relevant documents:

1. Anti-Corruption and Fraud Prevention Policy
2. Asset Management Policy
3. Borrowing Policy
4. Budget Policy
5. Contract Management Policy
6. Cost Containment Policy
7. Credit Control and Debt Collection Policy
8. Funding and Reserves Policy
9. Grants-in-Aid Policy
10. Infrastructure Procurement Policy
11. Kontantbestuur en Beleggingsbeleid
12. Long Term Financial Plan Policy
13. Municipal Entities Policy
14. Relief Fund Policy
15. Supply Chain Management Policy
16. Tariff Policy
17. Tools of Trade, Cellular Phone Allowances and Data Allowances for Councillors
18. Unauthorized, Irregular, Fruitless and Wasteful Expenditure Policy
19. Unforeseen and Unavoidable Expenditure Policy, Processes and Procedures
20. Virement Policy

The following delegation registers are included:

1. MFMA Delegations Register
2. Supply Chain Management Delegations Register

CHAPTER 9 – OVERVIEW OF THE BUDGET ASSUMPTIONS

The final budget for the 2020/2021 financial year was drawn up with the following assumptions and principles taken into account:

- The budget is prepared in terms of the provisions of the Generally Recognized Accounting Practice framework to comply with the provisions of the MFMA GRAP implementation dates.

- The impact of the Municipal Standard Chart of Accounts was taken in to account during the budget preparation.

- Revenue figures are based on realistic estimates of revenue to be collected.

- Actual revenue collected for the current year and realistic revenue projections were taken into account in determining the revenue for the coming year.

- The principals of economic viability and sustainability is applied in all services and where possible no cross subsidization is done between services.

- National growth parameters were used as far as possible for the determination of outer year budget amounts.

- General salary increases of 6.25 % was used for the determination of the salaries of staff whilst 4% was used for increase in salaries for the Public Office Bearers.

- Only funded capital projects are included in the capital estimates for the 2019/2020 financial year.

- Both the capital and operating budgets are informed by the IDP process done through a public participation process.

- The uncertainty relating to the impact of the COVID-19 pandemic and the relating inflationary changes, changes in the economic outlook and changed expectations from the community impacted largely on the budget.

CHAPTER 10 - BUDGET FUNDING

FUNDING OF BUDGET EXPENDITURE

Operating expenditure to the amount of R 100 231 946 and Capital expenditure of R 428 100 will be funded through the following sources:

	Sum of 2020/2021	Sum of 2021/2022	Sum of 2022/2023
I	**-101 014 853**	**-102 666 055**	**-106 681 450**
ADMIN FEE	-97 400	-102 750	-108 700
CHIETA	-1 000 000		
CHIETA ADMIN	-97 000		
EPWP	-1 262 000		
EQUITABLE SHARE	-31 965 000	-33 485 000	-34 811 000
FMG	-1 000 000	-1 000 000	-1 000 000
INTEREST	-1 100 000	-900 000	-900 000
LG SUPPORT GRANT	-250 000		
LGSETA MANDATORY	-40 000	-40 000	-40 000
MSIG	-300 000	-500 000	
NT AUDIT FEE	-3 000 000	-3 000 000	-3 000 000
RAMMS	-1 948 000	-2 055 000	-2 174 000
RENTAL	-100 000	-93 000	-93 000
ROADS	-51 444 000	-54 016 200	-56 717 010
ROADS ADMIN	-4 793 043	-5 032 695	-5 284 330
SAFETY GRANT	-2 100 000	-2 323 000	-2 435 000
SUNDRY	-118 410	-118 410	-118 410
WC BURSARY FUND	-400 000		

FISCAL SUSTAINABILITY OF THE MUNICIPALITY

Strict budget control is exercised in order to ensure that operating expenditure does not exceed actual operating revenue received. Blocks will be put on expenditure to ensure that the monthly expenditure incurred remains in proportion with the available monthly budget.

The credit control policy will be strictly enforced in the 2020/2021 financial year to ensure that all monies due to the Municipality is collected in further contribution to the sustainable rendering of services.

The Municipality might have to consider stricter expenditure control and possibly re-look at an organisational re-design to ensure that inefficiencies in the system is minimised and that all staff contribute to the strategic focus areas of the Municipality.

FINANCIAL CHALLENGES AND CONSTRAINTS

Central Karoo District Municipality faces the following financial challenges:

1) Achieving financial stability in the medium term and long term
2) Dependence on grant funding
3) Managing costs
4) Exploring alternative revenue sources

The Long-Term Financial Plan must be revised during 2020/2021 to ensure that these challenges are addressed, this review will involve evaluating the impact of COVID-19 and ensuring that the organogram and other expenditure speak to the core functionalities of the Municipality.

FINANCIAL RISKS

Financial risks include:

- Changes in inflation rate and other variables
- Unemployment trends
- Global financial instability
- The impact of the change in the VAT rate
- Impact of SALGBC Wage Agreement entered into for 2018/2019, 2019/2020 and 2020/2021
- Impact of COVID-19 on the world-wide economy, national economy and local economy

FUNDING COMPLIANCE IN TERMS OF SECTION 18 OF THE MFMA

In compliance with the requirements of Section 18 of the MFMA, the revenue budget was based on the following principles:

- Realistically anticipated revenue to be collected.
- Actual revenue of previous years was taken into account.
- Capital projects were only included if funding confirmation was received, either by means of the DORA allocations as promulgated or by means of commitment from funding institutions or by internally generated funds.

PARTICULARS OF PLANNED SAVINGS OVER THE MEDIUM TERM

The principle of value adding in all aspects of the administration and service rendering is applied and no expenditure is incurred unless value is added to the municipal administration or services. Care is taken in administrative and supply chain processes to ensure that real economic benefit flows to the Municipality as a result of funds being spent.

The following expenditure items are closely monitored:

- Travelling and subsistence
- Telephone expenses
- Overtime and standby allowances
- Workshops and conferences
- Fuel and maintenance expenditure in respect of service delivery vehicles
- Stationery and printing expenditure
- Expenditure relating to all forms of catering

CONTRIBUTIONS OR DONATIONS IN CASH OR IN-KIND

No donations are currently budgeted for the 2020/2021 financial year. Support to the community will be considered and provision was made for possible expenditure under the COVID-19 line item.

PARTICULARS OF THE MUNICIPALITY'S INVESTMENTS

Investments are made when funds are available in line with the Cash management and Investment policy.

PARTICULARS OF BANK OVERFinalS AND CREDIT FACILITIES

The Municipality does not have a bank overdraft facility and no provision is being made for an overdraft facility for 2020/2021.

The Municipality will be entering into a tender process for the supply and delivery of photocopier machines during 2020/2021. Legal opinions are being obtained to ascertain whether the 3-year leasing of photocopies actually qualify as being credit facilities.

PARTICULARS OF GRANTS AND SUBSIDIES RECEIVED

The budgeted grants to be received for the 2020/2021 financial year are as follows according to the Division of Revenue Bill, the Division for Revenue Act, 2020 was not available as at the end of May 2020:

LOCAL GOVERNMENT MTEF ALLOCATIONS: 2020/21 - 2022/23			
CENTRAL KAROO DISTRICT MUNICIPALITY	2020/21 R thousands	2021/22 R thousands	2022/23 R thousands
Direct transfers	31 965	33 485	34 811
Equitable share	31 965	33 485	34 811
Infrastructure	1 948	2 055	2 174
Rural Roads Asset Management Systems Grant	1 948	2 055	2 174
Current Transfers	2 262	1 000	1 000
Expanded Public Works Programme Integrated Grant for Municipalities	1 262	-	-
Local Government Financial Management Grant	1 000	1 000	1 000
Sub total direct transfers	36 175	36 540	37 985
Allocations-in-kind	300	500	-
Municipal Systems Improvement Grant	300	500	-
Sub total indirect transfers	300	500	-
Total Transfers from DOR Bill	36 475	37 040	37 985
Municipal Allocations from Provincial Departments			
Vote 3 - Provincial Treasury	400	-	-
Financial Management Capacity Building Grant	400	-	-
Vote 4 - Community Safety	2 100	2 323	2 435
Safety initiative implementation- whole of society (WOSA)	2 100	2 323	2 435
Vote 14 - Local Government	250	-	1 241
Fire Service Capacity Building Grant	-	-	1 241
Municipal Drought Relief Grant	250	-	-
Total Transfers from Provincial Departments	2 750	2 323	3 676
Total National and Provincial Allocations	39 225	39 363	41 661

CHAPTER 12 – ALLOCATIONS AND GRANTS MADE BY THE MUNICIPALITY

No budget provisions were made for allocations or grants made by the Municipality, possible provision may be made upon the revision of the Grants in Aid Policy.

The Safety Plan implementation might result in funding being made available to Laingsburg, Beaufort West and Prince Albert Municipalities; the final terms and conditions for funding transfers are still being consulted.

CHAPTER 13 – COUNCILLOR ALLOWANCES AND EMPLOYEE BENEFITS

The budget for Council Allowances was prepared based on a 4% increase on the current allowances as contained in the Remuneration of Public Office Bearers Act: Determination of Upper Limits Of Salaries, Allowances And Benefits Of Different Numbers Of Municipal Councils, the same increase as was granted for 2019/2020 as no increases have been finalized for 2020/2021.

The budget for senior management was prepared based on a 4% inflation related increase based on the current TCTC.

The South African Local Government Bargaining Council entered into a three-year Salary and Wage Collective Agreement for the period 01 July 2018 to 30 June 2021. The increase for 2020/2021 was determined at 6.25% provision must then also be made for the impact of the notches due to the qualifying staff members. In addition, the escalating costs of medical aid contributions must be taken into account when determining the cost of employment.

CHAPTER 14 – MONTHLY TARGETS – REVENUE, EXPENDITURE AND CASH FLOW

The targets are detailed in the budget tables, included in Annexure C.

CHAPTER 15 – ANNUAL BUDGETS AND SDBIP PLANS – INTERNAL DEPARTMENTS

Refer to Chapter 4 and 5 of the IDP and the final SDBIP.

CHAPTER 16 – ANNUAL BUDGETS AND SDBIP PLANS – MUNICIPAL ENTITIES

The municipal entity – Central Karoo Economic Development Agency (CKEDA) has been deregistered in 2018/2019 and no further budgetary or other provisions need to be made for the entity.

CHAPTER 17 - CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS

There are no contracts with future budgetary implications other than normal operational contracts such as the contract for the financial system with SEBATA., no contract in excess of 3 years are advertised or entered into.

CHAPTER 18 – CAPITAL EXPENDITURE DETAILS

The capital requirements are only indicative of the confirmed funding for the MTEF and do not include issues of priority where funding applications are in process and have not yet been confirmed.

The Municipality is funding 100% of the capital budget using internally generated funds and the expenditure is focused on replacing the outdated computer equipment, providing office furniture for newly appointed staff and ensuring that the Environmental Health Department has the required tools and equipment to carry out the required testing in line with best practices.

Capital budget: Project

	2019/2020 ORIGINAL	2019/2020 ADJUSTMENT	2020/2021	2021/2022	2022/2023
TOTAL	**743 800**	**1 112 300**	**428 100**	**260 000**	**260 000**
CAPITAL CORPORATE - ADMIN FURNITURE AND EQUIPMENT	18 000	18 000	18 000		
CAPITAL CORPORATE - COMMITTEE FURNITURE AND EQUIPMENT	5 300	5 300	5 300		
CAPITAL CORPORATE - HR COMPUTER EQUIPMENT	15 000		15 000		
CAPITAL CORPORATE - HR FURNITURE AND EQUIPMENT	11 300	11 300	11 300	20 000	20 000
CAPITAL CORPORATE - STRATEGIC COMPUTER EQUIPMENT	45 000	25 000	68 000	30 000	30 000
CAPITAL CORPORATE - STRATEGIC FURNITURE AND EQUIPMENT	55 500	45 500	55 500	20 000	20 000
CAPITAL CORPORATE FURNITURE AND EQUIPMENT	54 000	34 000	111 000	120 000	120 000
CAPITAL DISASTER MANAGEMENT EQUIPMENT	405 700	700	10 000	50 000	50 000
CAPITAL FINANCE COMPUTER EQUIPMENT	40 000	38 500	40 000		
CAPITAL FINANCE FURNITURE AND EQUIPMENT	20 000	15 000	20 000		
CAPITAL HEALTH COMPUTER EQUIPMENT	15 000	15 000	15 000		
CAPITAL HEALTH EQUIPMENT	13 000	13 000	13 000	20 000	20 000
CAPITAL HEALTH FURNITURE AND EQUIPMENT	15 000		15 000		
CAPITAL MUNICIPAL MANAGER FURNITURE AND EQUIPMENT	31 000	21 000	31 000		
CAPITAL RAMMS COMPUTER EQUIPMENT		50 000			
CAPITAL RAMMS COMPUTER SOFTWARE		50 000			
CAPITAL RAMMS FURNITURE AND EQUIPMENT		70 000			

CAPITAL RAMMS VEHICLE	700 000

Capital budget: Function

	2019/2020 ORIGINAL BUDGET	2019/2020 ADJUSTMENT BUDGET	2020/2021	2021/2022	2022/2023
TOTAL	**743 800**	**1 112 300**	**310 000**	**310 000**	**310 000**
CORPORATE SERVICES	153 600	108 600	80 000	80 000	80 000
DISASTER MANAGEMENT	405 700	700	50 000	50 000	50 000
ENVIRONMENTAL HEALTH	43 000	28 000	50 000	50 000	50 000
FINANCE	60 000	53 500	80 000	80 000	80 000
MUNICIPAL MANAGER	31 000	21 000	20 000	20 000	20 000
RAMMS		870 000			
STRATEGIC SERVICES	50 500	30 500	30 000	30 000	30 000

Capital budget: Strategic objectives

	2019/2020 ORIGINAL BUDGET	2019/2020 ADJUSTMENT BUDGET	2020/2021	2021/2022	2022/2023
TOTAL	**743 800**	**1 112 300**	**310 000**	**310 000**	**310 000**
Build a well capacitated workforce, skilled youth and communities	44 300	29 300			
Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region	114 000	87 500	160 000	160 000	160 000
Facilitate good governance principles and effective stakeholder participation	86 300	66 300	20 000	20 000	20 000
Improve and maintain district roads and promote safe roads transport		870 000			
Prevent and minimize the impact of possible disasters and improve public safety in the region	405 700	700	50 000	50 000	50 000
Promote regional, economic development, tourism and growth opportunities	50 500	30 500	30 000	30 000	30 000
Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service	43 000	28 000	50 000	50 000	50 000

CHAPTER 19 – LEGISLATION COMPLIANCE STATUS

The Municipal Finance Management Act brought about uniformity, accountability and control measures to local government in terms of financial reporting and budgeting. The Act required a high level of transformation financial disciplines and planning.

New budget regulations were published in Gazette nr. 32141 on 17 April 2009. The object of these regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting process. The 2020/2021 budgets for all municipalities need to comply with these regulations.

CHAPTER 20 – OTHER SUPPORTING DOCUMENTATION – SERVICE LEVEL STANDARDS

PERFORMANCE LEVELS STANDARDS – SEE Annexure D.

CHAPTER 21 – ANNUAL BUDGET - ENTITIES

The municipal entity – Central Karoo Economic Development Agency (CKEDA) has been deregistered.

No IDP, Annual Budget or SDBIP has thus been compiled for the deregistered municipal entity.

CHAPTER 22 – MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I, **Stefanus Jooste**, municipal manager of Central Karoo District Municipality herby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the Municipality.

STEFANUS JOOSTE
Municipal Manager of the Central Karoo District Municipality
DC5

28 May 2020

ANNEXURE A
Tariffs

CENTRAL KAROO DISTRICT MUNICIPALITY

SECTION: MUNICIPAL HEALTH SERVICES

RATES: 2020/21 FINANCIAL YEAR

1	**WATER QUALITY MONITORING**		**Total Cost**	**Comment**
1.1	**SAMPLING**			
1.1.1	**Bacteriological Water Sampling: -** * On behalf of Water Services Authority (WSA) / Private Premises; or * Application for a CoA / HC for a food or other premises not serviced by a WSA		R550.00	Actual cost
	Per sampling session:-	*Sub-total*		
	* Administration cost	R140.00		
	* Laboratory cost for one (1) sample	R310.00		
	* Courier cost per sample	R100.00		
1.1.2	**Chemical Water Sampling: -** * On behalf of Water Services Authority (WSA / Private Premises; or * Application for a CoA / HC for a food or other premises not serviced by a WSA		R240.00 + quote cost	Quote required before sampling
	Per sampling session:-	*Sub-total*		
	* Administration cost	R140.00		
	* Laboratory cost (Determinants tested)	Quote required		
	* Courier cost per sample	R100.00		
2	**FOOD CONTROL**		**Total Cost**	**Comment**
2.1	**ISSUING OF CERTIFICATE OF ACCEPTABILITY (CoA) TO FOOD PREMISES**			
	Premises must be operated under a valid Certificate of Acceptability issued by an EHP, to the effect that the premises comply with the requirements of food safety related legislation.			None
	A CoA may be withdrawn by an EHP where conditions of the premises are such that they pose a hazard or risk to the service users.			
	CoA's must be renewed by an EHP; * In case of change of Person in Charge; * In the case of renovations/additions to the existing premises; and * If the services moves from one premises to another.			
	No application forms are accepted without proof of payment of application fee			
2.1.1	**CoA's for food premises** i.t.o. Regulation for General Hygiene Requirements for Food Premises & the Transport of Food, R638 of 2018		R280.00	
2.2	**ISSUING OF OTHER FOOD RELATED CERTIFICATES**			
2.2.1	**Export Certificates** ito. foodstuffs.		R280.00	
2.2.2	**Certificate for the removal/destruction of food stuffs,** unfit for human consumption.		R140.00	
2.2.3	**Competency Certificates to Milking Sheds** ito. Regulations relating to Hygiene Requirements for Milking Sheds, the Transport of Milk & related matters, R961 van 2012		R560.00	
2.2.4	Inspection carried out in terms of R638 with reference to an **application for the lifting of a ban** on the use of a premises or facility *(Per hour or part of an hour spend on the application)*		R280.00	
2.3	**MILK SAMPLING**			**Comment**
2.3.1	**Bacteriological Sampling - Unpasteurized milk and milk products for sale to the public**		R240.00 + determinant cost	Total costs depend on determinants tested for
	Per sampling session + actual costs: -	***Sub-total***		
	* Administration cost	R140.00		
	* Bacteriological Laboratory cost for one (1) sample	Determinant cost		
	* Courier cost for one sample	R100.00		
	Cost per determinant: - (Bact Lab cost breakdown)	***Sub-total***		
	Coliforms	R150.00		
	E-Coli	R170.00		
	Staphyloccus Aureus	R170.00		
	Listeria	R250.00		
	Total Microbial Count	R130.00		
3	**HEALTH SURVEILLANCE OF PREMISES**		**Total Cost**	**Comment**
3.1	**ISSUING OF HEALTH CERTIFICATES (HC) TO PUBLIC PREMISES**			
	Premises must be operated under a valid Health Certificate issued by an EHP, to the effect that the premises comply with EH norms & standards.			None
	A health certificate may be withdrawn by an EHP where conditions of the premises are such that they pose a hazard or risk to the service users.			
	Health certificates must be renewed by an EHP; * Annually, or as otherwise indicated below; * In case of change of ownership; * In the case of renovations/additions to the existing premises; and * If the services moves from one premises to another.			
	No application forms are accepted without proof of payment of application fee			
3.1.1	Issuing of **Health Certificate** to Person in Charge with **1st APPLICATION** for -		R140.00	
3.1.2	**RE-ISSUING** of Health Certificate to same Person in Charge thereafter for -		R70.00	
	* Child Care Centres (incl. Youth care centers, ECD's, Drop-inn centers, After-school care, Parcial care, Hostels & Respite care)		Annually	
	* Nursing Homes		Annually	
	* Maternity Homes		Annually	
	* Old Age Homes		Annually	
	* Schools		Every 2 years	
	* Accommodation Establishments		Annually	
	* Beauty Salons - Annually		Annually	
	* Swimming pools & Spa Baths		Annually	
	* Offensive Trades		Annually	
4	**MANAGEMENT OF HUMAN REMAINS**		**Total Cost**	**Comment**
4.1	**ISSUING OF CERTIFICATE OF COMPETENCY (CoC) TO MORTUARIES, FUNERAL UNDERTAKERS & CREMATORIA**			
	Mortuaries, funeral undertaker's premises and crematorium premises must comply with requirements of the Regulations relating to the Management of Human Remains, R363 of 22 May 2013 published in terms of the National Health Act.			None
	CoC may be withdrawn by an EHP where conditions of the premises are such that they pose a hazard / risk to the service users.			
	Certificate of Competency must be renewed by an EHP; * Every 2nd year; * In case of change of Certificate Holder - transfer; and * If the services moves from one premises to another.			
4.1.1	Issuing of **Certificate of Competency** to Person in Charge with **1st APPLICATION**		R140.00	
4.1.2	**RE-ISSUING** of **Certificate of Competency** to same Person in Charge thereafter		R70.00	
4.2	**MONITORING OF EXHUMATION/ RE-BURIAL OF HUMAN REMAINS**			
	Before permission for an approval may be granted the following must be obtained: * A letter from the municipality indicating that the exhumation request is approved from a municipal perspective; * Copies of the I.D. documents of the deceased and the individual requesting the exhumation; * Copy of the death certificate; * An affidavit from the next of kin stating that they are the closest living relative, why they want the body exhumed & where it will be reinterred; & * Confirmation that the exhumations and re-interment will be done by a registered undertaker, with the details of the funeral.			None
4.2.1	Monitoring of **Exhumation / Re-burial of human remains**		R700.00	

ANNEXURE B

Capital budget: Strategic objectives

	2019/2020 ORIGINAL BUDGET	2019/2020 ADJUSTMENT BUDGET	2020/2021	2021/2022	2022/2023
TOTAL	**743 800**	**1 112 300**	**310 000**	**310 000**	**310 000**
Build a well capacitated workforce, skilled youth and communities	44 300	29 300			
Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region	114 000	87 500	160 000	160 000	160 000
Facilitate good governance principles and effective stakeholder participation	86 300	66 300	20 000	20 000	20 000
Improve and maintain district roads and promote safe roads transport		870 000			
Prevent and minimize the impact of possible disasters and improve public safety in the region	405 700	700	50 000	50 000	50 000
Promote regional, economic development, tourism and growth opportunities	50 500	30 500	30 000	30 000	30 000
Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service	43 000	28 000	50 000	50 000	50 000

SCHEDULE OF CKDM PROCUREMENT PLANS IN RESPECT OF CAPITAL AND LARGE OPERATING ACQUISITIONS

FOR THE 2020/2021 FINANCIAL YEAR

Name of Municipality or Municipal Entity	Central Karoo District Municipality
Name of Accounting Officer / Delegated Official	Stefanus Jooste
Signature of Accounting Officer / Delegated Official	
Telephone Number and email address	manager@skdm.co.za

Project / Item Description	Estimated value (including all applicable taxes)	Envisaged date of advertisement in the website, newspapers or other media	Envisaged closing date of bid	Envisaged date of award	Responsible department within municipality
Computer Equipment	60 000	July 2020			Corporate Services
Computer Equipment	60 000	July 2020			Financial Services
Furniture and Equipment	40 000	Nov 2020			Corporate Services
Furniture and Equipment	20 000	Nov 2020			Executive and Council: Municipal Manager
Furniture and Equipment	20 000	Nov 2020			Financial Services

Furniture and Equipment	30 000	Nov 2020			Corporate Services: Strategic Support Services
Health Equipment	50 000	Feb 2021			Corporate Services: Environmental Health
Hazmat and Fire Equipment	50 000	Feb 2021			Corporate Services: Emergency Services
Supply and Delivery of coarse aggregate for concrete	As per budget	March 2021			Roads Infrastructure
Supply and Delivery of fine aggregate for concrete	As per budget	March 2021			Roads Infrastructure
Supply and delivery of stormwater pipes	As per budget	March 2021			Roads Infrastructure
Supply and delivery of road signs	As per budget	March 2021			Roads Infrastructure
Supply and delivery of gabions	As per budget	March 2021			Roads Infrastructure
Supply, delivery and fitment of new tyres	As per budget	March 2021			Roads Infrastructure
Hiring of construction vehicles	As per budget	March 2021			Roads Infrastructure
Supply and delivery of protective clothing	As per budget	March 2021			Roads Infrastructure
Provision of security services	As per budget	November 2021			Roads Infrastructure

ANNEXURE C

Municipal annual budgets and MTREF & supporting tables

mSCOA Version 6.4

Click for Instructions!

Accountability

Transparency

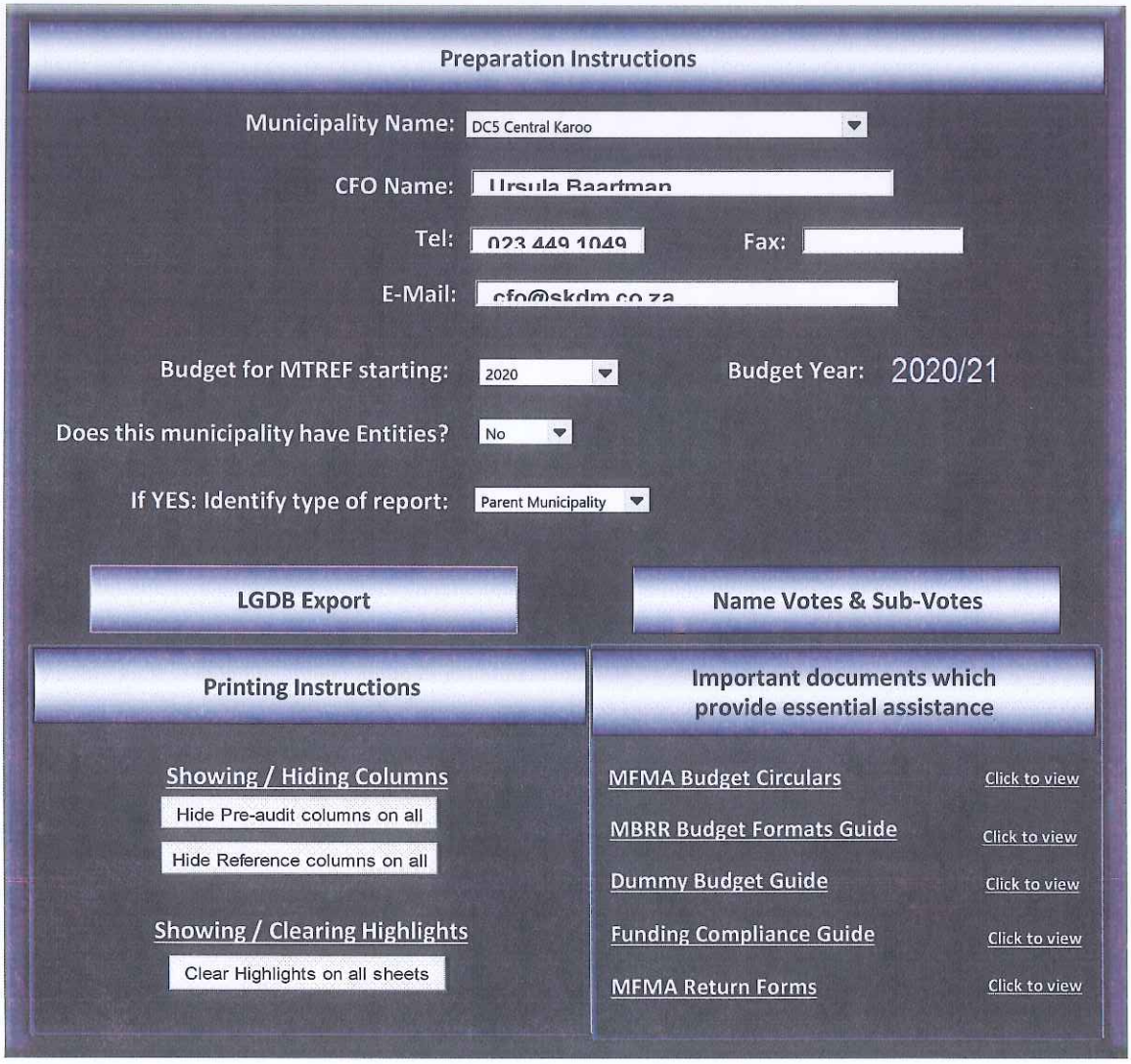
Information & service delivery

national treasury

Department
National Treasury
REPUBLIC OF SOUTH AFRICA

Contact details:

Elsabé Rossouw
National Treasury
Tel: (012) 315-5534
Electronic submissions:
LG Upload Portal


Preparation Instructions
Municipality Name:
DC5 Central Karoo
CFO Name:
Ursula Raartman
Tel:
023 449 1049
Fax:
E-Mail:
cfo@skdm.co.za
Budget for MTREF starting:
2020
Budget Year:
2020/21
Does this municipality have Entities?
No
If YES: Identify type of report:
Parent Municipality
LGDB Export
Name Votes & Sub-Votes
Printing Instructions
Showing / Hiding Columns
Hide Pre-audit columns on all
Hide Reference columns on all
Showing / Clearing Highlights
Clear Highlights on all sheets
Important documents which provide essential assistance
MFMA Budget Circulars
Click to view
MBRR Budget Formats Guide
Click to view
Dummy Budget Guide
Click to view
Funding Compliance Guide
Click to view
MFMA Return Forms
Click to view

Organisational Structure Votes		Complete Votes & Sub-Votes	Select Org. Structure
Vote 1 - Executive and Council	Vote 1	**Executive and Council**	
Vote 2 - Municipal Manager	1.1	COUNCIL GENERAL EXPENSES	1,1 - COUNCIL GENERAL EXPENSES
Vote 3 - Finance	1.2	EDA	1,2 - EDA
Vote 4 - Corporate Services	1.3		
Vote 5 - Technical Services	1.4		
Vote 6 - COMMUNITY & SOCIAL SERVICES	1.5		
Vote 7 - [NAME OF VOTE 7]	1.6		
Vote 8 - [NAME OF VOTE 8]	1.7		
Vote 9 - [NAME OF VOTE 9]	1.8		
Vote 10 - [NAME OF VOTE 10]	1.9		
Vote 11 - [NAME OF VOTE 11]	1.10		
Vote 12 - [NAME OF VOTE 12]	Vote 2	**Municipal Manager**	
Vote 13 - [NAME OF VOTE 13]	2.1	MUNICIPAL MANAGER	2,1 - MUNICIPAL MANAGER
Vote 14 - [NAME OF VOTE 14]	2.2	INTERNAL AUDIT	2,2 - INTERNAL AUDIT
Vote 15 - [NAME OF VOTE 15]	2.3		
	2.4		
	Vote 3	**Finance**	
	3.1	FINANCIAL SERVICES	3,1 - FINANCIAL SERVICES
	3.2	DISTRICT COUNCIL LEVIES	3,2 - DISTRICT COUNCIL LEVIES
	3.3	FINANCE MANAGEMENT GRANT	3,3 - FINANCE MANAGEMENT GRANT
	3.4		
	Vote 4	**Corporate Services**	
	4.1	CORPORATE SERVICES	4,1 - CORPORATE SERVICES
	4.2	TOURISM	4,2 - TOURISM
	4.3	STRATEGIC PLANNING	4,3 - STRATEGIC PLANNING
	4.4	ENVIRONMENTAL HEALTH	4,4 - ENVIRONMENTAL HEALTH
	4.5	CIVIL DEFENCE	4,5 - CIVIL DEFENCE
	4.6	LED	4,6 - LED
	4.7	WORK FOR WATER	4,7 - WORK FOR WATER
	4.8	IDP	4,8 - IDP
	4.9	HUMAN RESOURCES	4,9 - HUMAN RESOURCES
	4.10	[Name of sub-vote]	
	Vote 5	**Technical Services**	
	5.1	ROADS	5,1 - ROADS

Choose name from list - Table A1 Budget Summary

Description	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Financial Performance										
Property rates	–	–	–	–	–	–	–	–	–	–
Service charges	–	–	–	–	–	–	–	–	–	–
Investment revenue	503	513	747	630	930	930	930	1,100	900	900
Transfers recognised - operational	27,793	31,809	37,579	43,959	47,012	47,012	47,012	43,265	42,403	43,460
Other own revenue	40,786	49,465	68,270	52,648	56,652	56,652	56,652	56,650	59,363	62,321
Total Revenue (excluding capital transfers and contributions)	69,082	81,787	106,596	97,237	104,595	104,595	104,595	101,015	102,666	106,681
Employee costs	35,409	–	47,046	50,408	54,561	54,561	54,561	55,535	57,877	62,048
Remuneration of councillors	3,611	3,550	3,659	3,796	3,886	3,886	3,886	4,353	4,693	4,952
Depreciation & asset impairment	326	527	502	283	683	683	683	651	452	539
Finance charges	11	871	10	–	–	–	–	–	–	–
Materials and bulk purchases	1,214	8,818	22,293	16,851	12,590	12,590	12,590	13,772	14,646	15,786
Transfers and grants	–	–	–	–	–	–	–	–	–	–
Other expenditure	28,234	28,701	27,237	24,918	31,402	31,402	31,402	25,921	25,912	25,684
Total Expenditure	68,804	42,467	100,747	96,255	103,122	103,122	103,122	100,232	103,580	109,009
Surplus/(Deficit)	277	39,320	5,848	982	1,473	1,473	1,473	783	(914)	(2,327)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	883	–	82	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	1,160	39,320	5,930	982	1,473	1,473	1,473	783	(914)	(2,327)
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	1,160	39,320	5,930	982	1,473	1,473	1,473	783	(914)	(2,327)
Capital expenditure & funds sources										
Capital expenditure	**1,056**	1,336	–	1,015	1,047	1,047	1,047	428	260	260
Transfers recognised - capital	**883**	895	–	915	947	947	947	–	–	–
Borrowing	**–**	–	–	–	–	–	–	–	–	–
Internally generated funds	**173**	441	–	–	–	–	–	428	260	260
Total sources of capital funds	**1,056**	1,336	–	915	947	947	947	428	260	260
Financial position										
Total current assets	**15,256**	17,612	16,334	9,443	9,387	9,387	9,387	10,169	9,667	7,591
Total non current assets	**17,119**	17,840	17,204	19,262	19,808	19,808	19,808	20,767	21,037	21,307
Total current liabilities	**11,274**	15,055	10,213	8,218	8,218	8,218	8,218	8,259	8,960	9,479
Total non current liabilities	**17,553**	17,185	15,274	18,091	18,091	18,091	18,091	19,009	18,989	18,991
Community wealth/Equity	**3,549**	3,212	8,050	2,396	2,886	2,886	2,886	3,669	2,756	428
Cash flows										
Net cash from (used) operating	**(1,486)**	6,716	(69)	1,330	3,214	3,214	3,214	1,434	(462)	(1,788)
Net cash from (used) investing	**(1,513)**	(1,614)	(919)	(744)	(1,290)	(1,290)	(1,290)	103	(250)	(250)
Net cash from (used) financing	**(101)**	17	(67)	(11)	(11)	(11)	(11)	(36)	(38)	(38)
Cash/cash equivalents at the year end	**2,988**	8,108	7,052	7,627	9,539	11,452	11,452	5,585	4,835	2,758
Cash backing/surplus reconciliation										
Cash and investments available	**2,989**	8,108	7,052	4,140	4,085	4,085	4,085	5,585	4,835	2,758
Application of cash and investments	**(13,542)**	(9,671)	(10,105)	(6,470)	(6,467)	(6,467)	(6,467)	(6,916)	(6,472)	(5,941)
Balance - surplus (shortfall)	**16,530**	17,780	17,157	10,611	10,552	10,552	10,552	12,501	11,307	8,699
Asset management										
Asset register summary (WDV)	**7,133**	8,324	8,591	9,020	9,039	9,087	9,087	7,963	7,994	7,906
Depreciation	**326**	527	502	283	683	683	683	651	452	539
Renewal and Upgrading of Existing Assets	**–**	–	–	–	–	–	–	–	–	–
Repairs and Maintenance	**–**	–	3,873	613	551	551	551	3,234	3,539	3,788
Free services										
Cost of Free Basic Services provided	–	–	–	–	–	–	–	–	–	–
Revenue cost of free services provided	–	–	–	–	–	–	–	–	–	–
Households below minimum service level										
Water:	–	–	–	–	–	–	–	–	–	–
Sanitation/sewerage:	–	–	–	–	–	–	–	–	–	–
Energy:	–	–	–	–	–	–	–	–	–	–
Refuse:	–	–	–	–	–	–	–	–	–	–

Choose name from list - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue - Functional										
Governance and administration		**34,140**	**36,633**	**43,820**	**47,086**	**47,874**	**47,874**	**46,162**	**46,280**	**47,483**
Executive and council		11,327	17,874	34,885	38,062	38,074	38,074	39,453	40,675	42,378
Finance and administration		22,248	18,759	8,466	9,024	9,675	9,675	6,709	5,605	5,105
Internal audit		565	–	470	–	125	125	–	–	–
Community and public safety		**995**	**1,313**	**907**	**45**	**125**	**125**	**47**	**47**	**47**
Community and social services		–	–	–	–	–	–	–	–	–
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		965	1,277	877	–	80	80	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Health		31	36	30	45	45	45	47	47	47
Economic and environmental services		**34,831**	**43,841**	**61,950**	**50,106**	**56,596**	**56,596**	**54,806**	**56,339**	**59,152**
Planning and development		1,400	1,362	1,217	2,331	4,495	4,495	3,362	2,323	2,435
Road transport		33,431	42,479	60,733	47,775	52,101	52,101	51,444	54,016	56,717
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		–	–	–	–	–	–	–	–	–
Energy sources		–	–	–	–	–	–	–	–	–
Water management		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		–	–	–	–	–	–	–	–	–
Other	4	–	–	–	–	–	–	–	–	–
Total Revenue - Functional	2	**69,966**	**81,787**	**106,677**	**97,237**	**104,595**	**104,595**	**101,015**	**102,666**	**106,681**
Expenditure - Functional										
Governance and administration		**28,150**	**32,521**	**30,639**	**35,139**	**36,407**	**36,407**	**35,222**	**35,486**	**35,928**
Executive and council		8,134	11,037	7,994	9,120	8,967	8,967	11,664	11,329	12,007
Finance and administration		19,907	21,485	21,884	25,214	25,153	25,153	22,983	23,763	23,513
Internal audit		109	–	760	805	2,287	2,287	576	394	409
Community and public safety		**3,514**	**4,486**	**5,342**	**6,456**	**6,485**	**6,485**	**6,843**	**7,102**	**7,560**
Community and social services		–	–	–	–	–	–	–	–	–
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		1,065	1,241	1,882	1,886	1,959	1,959	1,787	1,914	2,058
Housing		–	–	–	–	–	–	–	–	–
Health		2,449	3,245	3,460	4,570	4,526	4,526	5,056	5,188	5,501
Economic and environmental services		**36,149**	**44,826**	**64,701**	**54,469**	**60,180**	**60,180**	**58,127**	**60,951**	**65,481**
Planning and development		2,025	2,724	3,943	6,861	8,135	8,135	6,732	5,732	6,139
Road transport		34,124	42,102	60,758	47,608	52,045	52,045	51,395	55,220	59,342
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		–	–	–	–	–	–	–	–	–
Energy sources		–	–	–	–	–	–	–	–	–
Water management		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		–	–	–	–	–	–	–	–	–
Other	4	**993**	**–**	**65**	**190**	**50**	**50**	**40**	**40**	**40**
Total Expenditure - Functional	3	**68,806**	**81,834**	**100,747**	**96,255**	**103,122**	**103,122**	**100,232**	**103,580**	**109,009**
Surplus/(Deficit) for the year		**1,160**	**(46)**	**5,930**	**982**	**1,473**	**1,473**	**783**	**(914)**	**(2,327)**

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes

2. Total Revenue by functional classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)

3. Total Expenditure by Functional Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)

4. All amounts must be classified under a functional classification . The GFS function 'Other' is only for Abbatoirs, Air Transport, Forestry, Licensing and Regulation, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification.

Choose name from list - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue - Functional										
Municipal governance and administration		34,140	36,633	43,820	47,086	47,874	47,874	46,162	46,280	47,483
Executive and council		11,327	17,874	34,885	38,062	38,074	38,074	39,453	40,675	42,378
Mayor and Council		5,553	15,064	28,598	30,642	30,992	30,992	32,312	33,588	34,920
Municipal Manager, Town Secretary and Chief Executive		5,774	2,810	6,287	7,420	7,082	7,082	7,141	7,088	7,458
Finance and administration		22,248	18,759	8,466	9,024	9,675	9,675	6,709	5,605	5,105
Administrative and Corporate Support		7,152	6,111	1,447	31	142	142	1,168	71	71
Asset Management		–	–	–	–	–	–	–	–	–
Finance		15,096	12,647	7,019	4,301	4,301	4,301	5,541	5,534	5,034
Fleet Management		–	–	–	–	–	–	–	–	–
Human Resources		–	–	–	4,692	5,232	5,232	–	–	–
Information Technology		–	–	–	–	–	–	–	–	–
Legal Services		–	–	–	–	–	–	–	–	–
Valuation Service		–	–	–	–	–	–	–	–	–
Internal audit		565	–	470	–	125	125	–	–	–
Governance Function		565	–	470	–	125	125	–	–	–
Community and public safety		995	1,313	907	45	125	125	47	47	47
Community and social services		–	–	–	–	–	–	–	–	–
Aged Care		–	–	–	–	–	–	–	–	–
Agricultural		–	–	–	–	–	–	–	–	–
Zoo's		–	–	–	–	–	–	–	–	–
Sport and recreation		–	–	–	–	–	–	–	–	–
Beaches and Jetties		–	–	–	–	–	–	–	–	–
Casinos, Racing, Gambling, Wagering		–	–	–	–	–	–	–	–	–
Sports Grounds and Stadiums		–	–	–	–	–	–	–	–	–
Public safety		965	1,277	877	–	80	80	–	–	–
Civil Defence		965	1,277	877	–	80	80	–	–	–
Cleansing		–	–	–	–	–	–	–	–	–
Control of Public Nuisances		–	–	–	–	–	–	–	–	–
Fencing and Fences		–	–	–	–	–	–	–	–	–
Pounds		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Informal Settlements		–	–	–	–	–	–	–	–	–
Health		31	36	30	45	45	45	47	47	47
Ambulance		–	–	–	–	–	–	–	–	–
Health Services		31	36	30	45	45	45	47	47	47
Laboratory Services		–	–	–	–	–	–	–	–	–
Chemical Safety		–	–	–	–	–	–	–	–	–
Economic and environmental services		34,831	43,841	61,950	50,106	56,596	56,596	54,806	56,339	59,152
Planning and development		1,400	1,362	1,217	2,331	4,495	4,495	3,362	2,323	2,435
Billboards		–	–	–	–	–	–	–	–	–
Corporate Wide Strategic Planning (IDPs, LEDs)		1,400	1,362	1,217	–	–	–	3,362	2,323	2,435
Central City Improvement District		–	–	–	–	–	–	–	–	–
Development Facilitation		–	–	–	–	–	–	–	–	–
Economic Development/Planning		–	–	–	2,331	4,495	4,495	–	–	–
Regional Planning and Development		–	–	–	–	–	–	–	–	–
Support to Local Municipalities		–	–	–	–	–	–	–	–	–
Road transport		33,431	42,479	60,733	47,775	52,101	52,101	51,444	54,016	56,717
Public Transport		–	–	–	–	–	–	–	–	–
Road and Traffic Regulation		–	–	–	–	–	–	–	–	–
Roads		33,431	42,479	60,733	47,775	52,101	52,101	51,444	54,016	56,717
Taxi Ranks		–	–	–	–	–	–	–	–	–
Environmental protection		–	–	–	–	–	–	–	–	–
Biodiversity and Landscape		–	–	–	–	–	–	–	–	–
Coastal Protection		–	–	–	–	–	–	–	–	–
Soil Conservation		–	–	–	–	–	–	–	–	–
Trading services		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Abattoirs		–	–	–	–	–	–	–	–	–
Air Transport		–	–	–	–	–	–	–	–	–
Tourism		–	–	–	–	–	–	–	–	–
Total Revenue - Functional	2	69,966	81,787	106,677	97,237	104,595	104,595	101,015	102,666	106,681

Expenditure - Functional										
Municipal governance and administration		28,150	32,521	30,639	35,139	36,407	36,407	35,222	35,486	35,928
Executive and council		8,134	11,037	7,994	9,120	8,967	8,967	11,664	11,329	12,007
Mayor and Council		5,034	4,822	4,905	4,892	5,501	5,501	6,211	5,869	6,131
Municipal Manager, Town Secretary and Chief Executive		3,100	6,215	3,089	4,228	3,466	3,466	5,453	5,459	5,875
Finance and administration		19,907	21,485	21,884	25,214	25,153	25,153	22,983	23,763	23,513
Administrative and Corporate Support		8,377	8,758	9,493	5,729	5,487	5,487	9,141	9,137	9,359
Asset Management		–	–	–	–	–	–	–	–	–
Finance		11,530	12,726	12,392	12,199	13,235	13,235	13,841	14,626	14,154
Fleet Management		–	–	–	–	–	–	–	–	–
Human Resources		–	–	–	6,596	5,783	5,783	–	–	–
Information Technology		–	–	–	–	–	–	–	–	–
Legal Services		–	–	–	689	649	649	–	–	–
Marketing, Customer Relations, Publicity and Media Co-		–	–	–	–	–	–	–	–	–
Property Services		–	–	–	–	–	–	–	–	–
Valuation Service		–	–	–	–	–	–	–	–	–
Internal audit		109	–	760	805	2,287	2,287	576	394	409
Governance Function		109		760	805	2,287	2,287	576	394	409
Community and public safety		3,514	4,486	5,342	6,456	6,485	6,485	6,843	7,102	7,560
Community and social services		–	–	–	–	–	–	–	–	–
Aged Care		–	–	–	–	–	–	–	–	–
Agricultural		–	–	–	–	–	–	–	–	–
Zoo's		–	–	–	–	–	–	–	–	–
Sport and recreation		–	–	–	–	–	–	–	–	–
Beaches and Jetties		–	–	–	–	–	–	–	–	–
Casinos, Racing, Gambling, Wagering		–	–	–	–	–	–	–	–	–
Sports Grounds and Stadiums		–	–	–	–	–	–	–	–	–
Public safety		1,065	1,241	1,882	1,886	1,959	1,959	1,787	1,914	2,058
Civil Defence		1,065	1,241	1,882	1,886	1,959	1,959	1,787	1,914	2,058
Cleansing		–	–	–	–	–	–	–	–	–
Control of Public Nuisances		–	–	–	–	–	–	–	–	–
Pounds		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Informal Settlements		–	–	–	–	–	–	–	–	–
Health		2,449	3,245	3,460	4,570	4,526	4,526	5,056	5,188	5,501
Ambulance		–	–	–	–	–	–	–	–	–
Health Services		2,449	3,245	3,460	4,570	4,526	4,526	5,056	5,188	5,501
Laboratory Services		–	–	–	–	–	–	–	–	–
Food Control		–	–	–	–	–	–	–	–	–
Health Surveillance and Prevention of Communicable Diseases		–	–	–	–	–	–	–	–	–
Vector Control		–	–	–	–	–	–	–	–	–
Chemical Safety		–	–	–	–	–	–	–	–	–
Economic and environmental services		36,149	44,826	64,701	54,469	60,180	60,180	58,127	60,951	65,481
Planning and development		2,025	2,724	3,943	6,861	8,135	8,135	6,732	5,732	6,139
Billboards		–	–	–	–	–	–	–	–	–
Corporate Wide Strategic Planning (IDPs, LEDs)		1,755	2,724	3,510	901	856	856	6,197	5,153	5,513
Central City Improvement District		–	–	–	–	–	–	–	–	–
Development Facilitation		–	–	–	–	–	–	–	–	–
Economic Development/Planning		270	–	433	5,960	7,280	7,280	535	579	626
Regional Planning and Development		–	–	–	–	–	–	–	–	–
Town Planning, Building Regulations and Enforcement, and City		–	–	–	–	–	–	–	–	–
Project Management Unit		–	–	–	–	–	–	–	–	–
Provincial Planning		–	–	–	–	–	–	–	–	–
Support to Local Municipalities		–	–	–	–	–	–	–	–	–
Road transport		34,124	42,102	60,758	47,608	52,045	52,045	51,395	55,220	59,342
Public Transport		–	–	–	–	–	–	–	–	–
Road and Traffic Regulation		–	–	–	–	–	–	–	–	–
Roads		34,124	42,102	60,758	47,608	52,045	52,045	51,395	55,220	59,342
Taxi Ranks		–	–	–	–	–	–	–	–	–
Environmental protection		–	–	–	–	–	–	–	–	–
Biodiversity and Landscape		–	–	–	–	–	–	–	–	–
Coastal Protection		–	–	–	–	–	–	–	–	–
Soil Conservation		–	–	–	–	–	–	–	–	–
Trading services		–	–	–	–	–	–	–	–	–
Energy sources		–	–	–	–	–	–	–	–	–
Electricity		–	–	–	–	–	–	–	–	–
Street Lighting and Signal Systems		–	–	–	–	–	–	–	–	–
Nonelectric Energy		–	–	–	–	–	–	–	–	–
Other		993	–	65	190	50	50	40	40	40
Abattoirs		–	–	–	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–
Tourism		993	–	65	190	50	50	40	40	40
Total Expenditure - Functional	3	68,806	81,834	100,747	96,255	103,122	103,122	100,232	103,580	109,009
Surplus/(Deficit) for the year		1,160	(46)	5,930	982	1,473	1,473	783	(914)	(2,327)

Choose name from list - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote	1									
Vote 1 - Executive and Council		6,675	15,064	28,502	30,642	30,992	30,992	32,215	33,485	34,811
Vote 2 - Municipal Manager		6,417	2,810	7,866	7,420	7,207	7,207	8,600	7,283	7,660
Vote 3 - Finance		15,096	12,647	7,019	4,301	4,301	4,301	5,441	5,441	4,941
Vote 4 - Corporate Services		8,347	8,787	2,558	7,098	9,994	9,994	3,314	2,440	2,552
Vote 5 - Technical Services		33,429	42,479	60,733	47,775	52,101	52,101	51,444	54,016	56,717
Total Revenue by Vote	2	**69,965**	**81,787**	**106,677**	**97,237**	**104,595**	**104,595**	**101,015**	**102,666**	**106,681**
Expenditure by Vote *to be appropriated*	1									
Vote 1 - Executive and Council		4,946	4,822	4,903	4,892	5,501	5,501	6,207	5,865	6,127
Vote 2 - Municipal Manager		3,987	6,215	6,543	5,033	5,753	5,753	7,267	5,855	6,286
Vote 3 - Finance		11,500	12,726	12,312	12,199	13,235	13,235	13,648	14,353	13,866
Vote 4 - Corporate Services		15,247	15,969	17,910	26,522	26,588	26,588	21,715	22,286	23,387
Vote 5 - Technical Services		33,125	42,102	59,080	47,608	52,045	52,045	51,395	55,220	59,342
Total Expenditure by Vote	2	**68,804**	**81,834**	**100,747**	**96,255**	**103,122**	**103,122**	**100,232**	**103,580**	**109,009**
Surplus/(Deficit) for the year	2	**1,160**	**(46)**	**5,930**	**982**	**1,473**	**1,473**	**783**	**(914)**	**(2,327)**

Choose name from list - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote	1									
Vote 1 - Executive and Council		**6,675**	**15,064**	**28,502**	**30,642**	**30,992**	**30,992**	**32,215**	**33,485**	**34,811**
1,1 - COUNCIL GENERAL EXPENSES		6,675	15,064	28,502	30,642	30,992	30,992	32,215	33,485	34,811
1,2 - EDA								–	–	–
Vote 2 - Municipal Manager		**6,417**	**2,810**	**7,866**	**7,420**	**7,207**	**7,207**	**8,600**	**7,283**	**7,660**
2,1 - MUNICIPAL MANAGER		5,852	2,810	7,396	7,420	7,082	7,082	8,600	7,283	7,660
2,2 - INTERNAL AUDIT		565	–	470	–	125	125	–	–	–
								–	–	–
Vote 3 - Finance		**15,096**	**12,647**	**7,019**	**4,301**	**4,301**	**4,301**	**5,441**	**5,441**	**4,941**
3,1 - FINANCIAL SERVICES		14,493	11,647	6,019	3,301	3,301	3,301	4,441	4,441	3,941
3,2 - DISTRICT COUNCIL LEVIES		–	–	–	–	–	–	–	–	–
3,3 - FINANCE MANAGEMENT GRANT		603	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
								–	–	–
Vote 4 - Corporate Services		**8,347**	**8,787**	**2,558**	**7,098**	**9,994**	**9,994**	**3,314**	**2,440**	**2,552**
4,1 - CORPORATE SERVICES		7,152	6,111	1,447	31	1,306	1,306	1,168	71	71
4,2 - TOURISM		–	–	–	–	–	–	–	–	–
4,3 - STRATEGIC PLANNING		200	1,362	204	2,331	3,331	3,331	2,100	2,323	2,435
4,4 - ENVIRONMENTAL HEALTH		31	36	30	45	45	45	47	47	47
4,5 - CIVIL DEFENCE		965	1,277	877	–	80	80	–	–	–
4,6 - LED		–	–	–	–	–	–	–	–	–
4,7 - WORK FOR WATER		–	–	–	–	–	–	–	–	–
4,8 - IDP		–	–	–	–	–	–	–	–	–
4,9 - HUMAN RESOURCES		–	–	–	4,692	5,232	5,232	–	–	–
Vote 5 - Technical Services		**33,429**	**42,479**	**60,733**	**47,775**	**52,101**	**52,101**	**51,444**	**54,016**	**56,717**
5,1 - ROADS		33,429	42,479	60,733	47,775	52,101	52,101	51,444	54,016	56,717
Total Revenue by Vote	2	**69,965**	**81,787**	**106,677**	**97,237**	**104,595**	**104,595**	**101,015**	**102,666**	**106,681**
Expenditure by Vote	1									
Vote 1 - Executive and Council		**4,946**	**4,822**	**4,903**	**4,892**	**5,501**	**5,501**	**6,207**	**5,865**	**6,127**
1,1 - COUNCIL GENERAL EXPENSES		4,946	4,822	4,903	4,892	5,501	5,501	6,207	5,865	6,127
1,2 - EDA								–	–	–
Vote 2 - Municipal Manager		**3,987**	**6,215**	**6,543**	**5,033**	**5,753**	**5,753**	**7,267**	**5,855**	**6,286**
2,1 - MUNICIPAL MANAGER		3,596	6,215	5,477	4,228	3,466	3,466	6,319	5,034	5,410
2,2 - INTERNAL AUDIT		390	–	1,067	805	2,287	2,287	949	822	877
Vote 3 - Finance		**11,500**	**12,726**	**12,312**	**12,199**	**13,235**	**13,235**	**13,648**	**14,353**	**13,866**
3,1 - FINANCIAL SERVICES		10,898	11,726	11,745	11,239	12,235	12,235	12,978	13,683	13,196
3,2 - DISTRICT COUNCIL LEVIES		–	–	–	–	–	–	–	–	–
3,3 - FINANCE MANAGEMENT GRANT		602	1,000	567	960	1,000	1,000	670	670	670
Vote 4 - Corporate Services		**15,247**	**15,969**	**17,910**	**26,522**	**26,588**	**26,588**	**21,715**	**22,286**	**23,387**
4,1 - CORPORATE SERVICES		9,925	8,758	9,570	7,469	8,098	8,098	9,233	9,231	9,452
4,2 - TOURISM		993	–	65	190	50	50	40	40	40
4,3 - STRATEGIC PLANNING		814	2,724	2,930	4,909	5,317	5,317	5,495	5,732	6,139
4,4 - ENVIRONMENTAL HEALTH		2,449	3,245	3,463	4,570	4,526	4,526	5,060	5,192	5,505
4,5 - CIVIL DEFENCE		1,065	1,241	1,882	1,886	1,959	1,959	1,787	1,914	2,058
4,6 - LED		–	–	–	499	348	348	–	–	–
4,7 - WORK FOR WATER		–	–	–	–	–	–	100	177	193
4,8 - IDP		–	–	–	402	508	508	–	–	–
4,9 - HUMAN RESOURCES		–	–	–	6,596	5,783	5,783	–	–	–
Vote 5 - Technical Services		**33,125**	**42,102**	**59,080**	**47,608**	**52,045**	**52,045**	**51,395**	**55,220**	**59,342**
5,1 - ROADS		33,125	42,102	59,080	47,608	52,045	52,045	51,395	55,220	59,342
Total Expenditure by Vote	2	**68,804**	**81,834**	**100,747**	**96,255**	**103,122**	**103,122**	**100,232**	**103,580**	**109,009**
Surplus/(Deficit) for the year	2	**1,160**	**(46)**	**5,930**	**982**	**1,473**	**1,473**	**783**	**(914)**	**(2,327)**

References

1. Insert 'Vote'; e.g. Department, if different to Functional structure

2. Must reconcile to Financial Performance ('Revenue and Expenditure by Functional Classification' and 'Revenue and Expenditure')

3. Assign share in 'associate' to relevant Vote

Choose name from list - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source											
Property rates	2	–	–	–	–	–	–	–	–	–	–
Service charges - electricity revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - water revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	2	–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment		–	87	73	93	93	93	93	100	93	93
Interest earned - external investments		503	513	747	630	930	930	930	1,100	900	900
Interest earned - outstanding debtors		–	–	–	–	–	–	–	–	–	–
Dividends received		–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		–	–	–	–	–	–	–	–	–	–
Licences and permits		–	32	–	–	–	–	–	–	–	–
Agency services		3,328	3,541	6,298	4,182	4,206	4,206	4,206	4,987	5,135	5,393
Transfers and subsidies		27,793	31,809	37,579	43,959	47,012	47,012	47,012	43,265	42,403	43,460
Other revenue	2	37,458	45,805	61,899	48,373	52,353	52,353	52,353	51,562	54,135	56,835
Gains		–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		**69,082**	**81,787**	**106,596**	**97,237**	**104,595**	**104,595**	**104,595**	**101,015**	**102,666**	**106,681**
Expenditure By Type											
Employee related costs	2	35,409	–	47,046	50,408	54,561	54,561	54,561	55,535	57,877	62,048
Remuneration of councillors		3,611	3,550	3,659	3,796	3,886	3,886	3,886	4,353	4,693	4,952
Debt impairment	3	457	–	–	–	–	–	–	–	–	–
Depreciation & asset impairment	2	326	527	502	283	683	683	683	651	452	539
Finance charges		11	871	10	–	–	–	–	–	–	–
Bulk purchases	2	–	–	–	–	–	–	–	–	–	–
Other materials	8	1,214	8,818	22,293	16,851	12,590	12,590	12,590	13,772	14,646	15,786
Contracted services		4,252	4,724	14,087	4,306	5,802	5,802	5,802	9,630	9,304	8,364
Transfers and subsidies		–	–	–	–	–	–	–	–	–	–
Other expenditure	4, 5	23,478	23,961	13,202	20,612	25,600	25,600	25,600	16,291	16,608	17,320
Losses		47	16	(52)	–	–	–		–	–	–
Total Expenditure		**68,804**	**42,467**	**100,747**	**96,255**	**103,122**	**103,122**	**103,122**	**100,232**	**103,580**	**109,009**
Surplus/(Deficit)		**277**	**39,320**	**5,848**	**982**	**1,473**	**1,473**	**1,473**	**783**	**(914)**	**(2,327)**
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		883	–	82					–	–	–
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)	6	–									
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**1,160**	**39,320**	**5,930**	**982**	**1,473**	**1,473**	**1,473**	**783**	**(914)**	**(2,327)**
Taxation		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation		**1,160**	**39,320**	**5,930**	**982**	**1,473**	**1,473**	**1,473**	**783**	**(914)**	**(2,327)**
Attributable to minorities		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		**1,160**	**39,320**	**5,930**	**982**	**1,473**	**1,473**	**1,473**	**783**	**(914)**	**(2,327)**
Share of surplus/ (deficit) of associate	7	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year		**1,160**	**39,320**	**5,930**	**982**	**1,473**	**1,473**	**1,473**	**783**	**(914)**	**(2,327)**

References

1. Classifications are revenue sources and expenditure type

2. Detail to be provided in Table SA1

3. Previously described as 'bad or doubtful debts' - amounts shown should reflect the change in the provision for debt impairment

4. Expenditure type components previously shown under repairs and maintenance should be allocated back to the originating expenditure group/item; e.g. employee costs

5. Repairs & maintenance detailed in Table A9 and Table SA34c

6. Contributions are funds provided by external organisations to assist with infrastructure development; e.g. developer contributions (detail to be provided in Table SA1)

7. Equity method (Includes Joint Ventures)

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure - Vote											
Single-year expenditure *to be appropriated*	2										
Vote 1 - Executive and Council		–	–	–	–	–	–	–	–	–	–
Vote 2 - Municipal Manager		–	28	–	31	901	901	901	31	–	–
Vote 3 - Finance		–	402	–	60	39	39	39	60	–	–
Vote 4 - Corporate Services		1,056	905	–	653	351	351	351	337	260	260
Vote 5 - Technical Services		–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total		1,056	1,335	–	744	1,290	1,290	1,290	428	260	260
Total Capital Expenditure - Vote		1,056	1,335	–	744	1,290	1,290	1,290	428	260	260
Capital Expenditure - Functional											
Governance and administration		249	430	–	719	751	751	751	252	140	140
Executive and council		–	28		47	66	66	66	31	–	–
Finance and administration		249	402		673	685	685	685	221	140	140
Internal audit		–	–		–	–	–	–	–	–	–
Community and public safety		807	905	–	164	164	164	164	53	70	70
Community and social services		–	–		–	–	–	–	–	–	–
Sport and recreation		–	–		–	–	–	–	–	–	–
Public safety		807	895		100	29	29	29	10	50	50
Housing		–	–		–	–	–	–	–	–	–
Health		–	10		64	135	135	135	43	20	20
Economic and environmental services		–	1	–	132	132	132	132	124	50	50
Planning and development		–	–		32	32	32	32	124	50	50
Road transport		–	1		100	100	100	100	–	–	–
Environmental protection								–	–	–	–
Trading services		–	–	–	–	–	–	–	–	–	–
Energy sources		–	–	–	–	–	–	–	–	–	–
Water management		–	–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–	–
Waste management		–	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Functional	3	1,056	1,336	–	1,015	1,047	1,047	1,047	428	260	260
Funded by:											
National Government		–	–		915	947	947	947	–	–	–
Provincial Government		883	895		–	–	–	–	–	–	–
District Municipality		–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)		–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital	4	883	895	–	915	947	947	947	–	–	–
Borrowing	6							–	–	–	–
Internally generated funds		173	441					–	428	260	260
Total Capital Funding	7	1,056	1,336	–	915	947	947	947	428	260	260

References

1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).

2. Include capital component of PPP unitary payment. Note that capital transfers are only appropriated to municipalities for the budget year

3. Capital expenditure by functional classification must reconcile to the appropriations by vote

4. Must reconcile to supporting table SA20 and to Budgeted Financial Performance (revenue and expenditure)

6. Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17

7. Total Capital Funding must balance with Total Capital Expenditure

8. Include any capitalised interest (MFMA section 46) as part of relevant capital budget

Choose name from list - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure - Municipal Vote											
Single-year expenditure appropriation	2										
Vote 1 - Executive and Council		–	–	–	–	–	–	–	–	–	–
1,1 - COUNCIL GENERAL EXPENSES									–	–	–
1,2 - EDA											
Vote 2 - Municipal Manager		–	28	–	31	901	901	901	31	–	–
2,1 - MUNICIPAL MANAGER		–	28		6	891	891	891	31	–	–
2,2 - INTERNAL AUDIT		–	–		25	10	10	10	–	–	–
Vote 3 - Finance		–	402	–	60	39	39	39	60	–	–
3,1 - FINANCIAL SERVICES		–	402	–	60	39	39	39	–	–	–
3,2 - DISTRICT COUNCIL LEVIES									–	–	–
3,3 - FINANCE MANAGEMENT GRANT									60	–	–
Vote 4 - Corporate Services		1,056	905	–	653	351	351	351	337	260	260
4,1 - CORPORATE SERVICES		249	–		142	142	142	142	161	140	140
4,2 - TOURISM		–	–		–	–	–	–	–	–	–
4,3 - STRATEGIC PLANNING		–	–		51	49	49	49	124	50	50
4,4 - ENVIRONMENTAL HEALTH		–	10		43	43	43	43	43	20	20
4,5 - CIVIL DEFENCE		807	895		406	106	106	106	10	50	50
4,6 - LED		–	–		–	–	–	–	–	–	–
4,7 - WORK FOR WATER		–	–		–	–	–	–	–	–	–
4,8 - IDP		–	–		–	–	–	–	–	–	–
4,9 - HUMAN RESOURCES		–	–		11	11	11	11	–	–	–
Vote 5 - Technical Services		–	–	–	–	–	–	–	–	–	–
5,1 - ROADS		–	1						–	–	–
Capital single-year expenditure sub-total		1,056	1,335	–	744	1,290	1,290	1,290	428	260	260
Total Capital Expenditure		1,056	1,335	–	744	1,290	1,290	1,290	428	260	260

Choose name from list - Table A6 Budgeted Financial Position

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
ASSETS											
Current assets											
Cash		2,989	8,108	7,052	4,140	4,085	4,085	4,085	5,585	4,835	2,758
Call investment deposits	1	–	–	–	–	–	–	–	–	–	–
Consumer debtors	1	–	3,110	5,483	3,275	3,275	3,275	3,275	2,292	2,416	2,416
Other debtors		11,453	3,616	2,029	1,315	1,315	1,315	1,315	2,292	2,416	2,416
Current portion of long-term receivables			2,101	787					–	–	–
Inventory	2	815	677	982	713	713	713	713	–	–	–
Total current assets		**15,256**	**17,612**	**16,334**	**9,443**	**9,387**	**9,387**	**9,387**	**10,169**	**9,667**	**7,591**
Non current assets											
Long-term receivables		9,992	9,516	8,613	10,020	10,020	10,020	10,020	10,551	10,561	10,571
Investments		–	–	–	–	–	–	–	–	–	–
Investment property		–	–	–	–	–	–	–	–	–	–
Investment in Associate		–	–	–	–	–	–	–	–	–	–
Property, plant and equipment	3	7,045	8,231	8,479	9,149	9,695	9,695	9,695	10,123	10,383	10,643
Biological		–	–	–	–	–	–	–	–	–	–
Intangible		82	93	112	93	93	93	93	93	93	93
Other non-current assets		–	–	–	0	0	0	–	–	–	–
Total non current assets		**17,119**	**17,840**	**17,204**	**19,262**	**19,808**	**19,808**	**19,808**	**20,767**	**21,037**	**21,307**
TOTAL ASSETS		**32,376**	**35,452**	**33,538**	**28,704**	**29,195**	**29,195**	**29,195**	**30,937**	**30,704**	**28,898**
LIABILITIES											
Current liabilities											
Bank overdraft	1	–	–	–	–	–	–	–	–	–	–
Borrowing	4	39	67	4,645	39	39	39	39	39	39	17
Consumer deposits		5,964	7,367	–			–		–	–	–
Trade and other payables	4	5,271	7,621	5,568	8,179	8,179	8,179	8,179	8,220	8,921	9,462
Provisions		–	–	–	0	0	0	–	–	–	–
Total current liabilities		**11,274**	**15,055**	**10,213**	**8,218**	**8,218**	**8,218**	**8,218**	**8,259**	**8,960**	**9,479**
Non current liabilities											
Borrowing		101	90	21	90	90	90	90	54	16	–
Provisions		17,452	17,095	15,254	18,001	18,001	18,001	18,001	18,955	18,973	18,991
Total non current liabilities		**17,553**	**17,185**	**15,274**	**18,091**	**18,091**	**18,091**	**18,091**	**19,009**	**18,989**	**18,991**
TOTAL LIABILITIES		**28,827**	**32,240**	**25,488**	**26,309**	**26,309**	**26,309**	**26,309**	**27,267**	**27,948**	**28,470**
NET ASSETS	5	**3,549**	**3,212**	**8,050**	**2,396**	**2,886**	**2,886**	**2,886**	**3,669**	**2,756**	**428**
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		3,549	3,212	8,050	2,396	2,886	2,886	2,886	3,669	2,756	428
Reserves	4	–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	5	**3,549**	**3,212**	**8,050**	**2,396**	**2,886**	**2,886**	**2,886**	**3,669**	**2,756**	**428**

Choose name from list - Table A7 Budgeted Cash Flows

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		–	–	–	–	–	–	–	–	–	–
Service charges		–	–	–	–	–	–	–	–	–	–
Other revenue		35,781	52,666	66,356	52,790	56,794	56,794	56,794	56,650	59,363	62,321
Transfers and Subsidies - Operational	1	28,081	31,809	36,078	43,717	46,771	46,771	46,771	43,265	42,403	43,460
Transfers and Subsidies - Capital	1	883	–	–	–	–	–	–	–	–	–
Interest		503	513	747	600	900	900	900	1,100	900	900
Dividends									–	–	–
Payments											
Suppliers and employees		(66,723)	(78,257)	(103,240)	(95,776)	(101,251)	(101,251)	(101,251)	(99,581)	(103,128)	(108,469)
Finance charges		(11)	(15)	(10)	–	–	–	–	–	–	–
Transfers and Grants	1	–	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) OPERATING ACTIVITIES		(1,486)	6,716	(69)	1,330	3,214	3,214	3,214	1,434	(462)	(1,788)
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current receivables			(1,614)						531	10	10
Decrease (increase) in non-current investments		–	–	–	–	–	–	–	–	–	–
Payments											
Capital assets		(1,513)		(919)	(744)	(1,290)	(1,290)	(1,290)	(428)	(260)	(260)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(1,513)	(1,614)	(919)	(744)	(1,290)	(1,290)	(1,290)	103	(250)	(250)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans			17						–	–	–
Borrowing long term/refinancing		(101)							(36)	(38)	(38)
Increase (decrease) in consumer deposits									–	–	–
Payments											
Repayment of borrowing				(67)	(11)	(11)	(11)	(11)	–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES		(101)	17	(67)	(11)	(11)	(11)	(11)	(36)	(38)	(38)
NET INCREASE/ (DECREASE) IN CASH HELD		(3,101)	5,119	(1,056)	575	1,912	1,912	1,912	1,500	(750)	(2,076)
Cash/cash equivalents at the year begin:	2	6,089	2,988	8,108	7,052	7,627	9,539	9,539	4,085	5,585	4,835
Cash/cash equivalents at the year end:	2	2,988	8,108	7,052	7,627	9,539	11,452	11,452	5,585	4,835	2,758

Choose name from list - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Cash and investments available											
Cash/cash equivalents at the year end	1	2,988	8,108	7,052	7,627	9,539	11,452	11,452	5,585	4,835	2,758
Other current investments > 90 days		0	0	0	(3,487)	(5,455)	(7,367)	(7,367)	–	–	–
Non current assets - Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		**2,989**	**8,108**	**7,052**	**4,140**	**4,085**	**4,085**	**4,085**	**5,585**	**4,835**	**2,758**
Application of cash and investments											
Unspent conditional transfers		–	–	2,373	–	–	–	–	–	–	–
Unspent borrowing		–	–	–	–	–	–		–	–	–
Statutory requirements	2										
Other working capital requirements	3	(13,542)	(9,671)	(12,478)	(6,470)	(6,467)	(6,467)	(6,467)	(6,916)	(6,472)	(5,941)
Other provisions											
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		**(13,542)**	**(9,671)**	**(10,105)**	**(6,470)**	**(6,467)**	**(6,467)**	**(6,467)**	**(6,916)**	**(6,472)**	**(5,941)**
Surplus(shortfall)		**16,530**	**17,780**	**17,157**	**10,611**	**10,552**	**10,552**	**10,552**	**12,501**	**11,307**	**8,699**

Choose name from list - Table A9 Asset Management

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CAPITAL EXPENDITURE										
Total New Assets	1	1,056	1,546	14	744	1,290	1,290	428	260	260
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	–	–	–
Community Facilities		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	–	–	–
Heritage Assets		–	–	14	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		–	41	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		–	*41*	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		37	33	–	–	50	50	–	–	–
Intangible Assets		*37*	*33*	–	–	*50*	*50*	–	–	–
Computer Equipment		51	105	–	129	196	196	195	30	30
Furniture and Office Equipment		295	106	–	181	211	211	224	180	180
Machinery and Equipment		161	430	–	434	134	134	10	50	50
Transport Assets		511	831	–	–	700	700	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Total Renewal of Existing Assets	2	–	–	–	–	–	–	–	–	–
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	–	–	–
Community Facilities		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	–	–	–
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Transport Assets		–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–

Total Upgrading of Existing Assets	6	–	–	–	–	–	–	–	–	–
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	–	–	–
Community Facilities		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	–	–	–
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Transport Assets		–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Total Capital Expenditure	4	1,056	1,546	14	744	1,290	1,290	428	260	260
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	–	–	–
Community Facilities		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	–	–	–
Heritage Assets		–	–	14	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		–	41	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		–	*41*	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		37	33	–	–	50	50	–	–	–
Intangible Assets		*37*	*33*	–	–	*50*	*50*	–	–	–
Computer Equipment		51	105	–	129	196	196	195	30	30
Furniture and Office Equipment		295	106	–	181	211	211	224	180	180
Machinery and Equipment		161	430	–	434	134	134	10	50	50
Transport Assets		511	831	–	–	700	700	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
TOTAL CAPITAL EXPENDITURE - Asset class		1,056	1,546	14	744	1,290	1,290	428	260	260

ASSET REGISTER SUMMARY - PPE (WDV)	5	7,133	8,324	8,591	9,020	9,039	9,087	7,963	7,994	7,906
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	–	–	–
Heritage Assets		–	–	–	–	–	–	–	–	–
Investment properties		3,296	3,714	3,668	3,656	3,656	3,704	3,556	3,644	3,644
Other Assets								–	–	–
Biological or Cultivated Assets								–	–	–
Intangible Assets		85	93	112	112	162	162	162	162	162
Computer Equipment		421	417	548	551	440	440	357	223	218
Furniture and Office Equipment		664	782	952	1,056	835	835	885	923	840
Machinery and Equipment		734	758	667	1,001	601	601	511	551	551
Transport Assets		1,145	1,706	1,792	1,792	2,492	2,492	2,492	2,492	2,492
Land		789	853	853	853	853	853	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	7,133	8,324	8,591	9,020	9,039	9,087	7,963	7,994	7,906
EXPENDITURE OTHER ITEMS		326	527	4,375	895	1,234	1,234	3,884	3,991	4,327
Depreciation	7	326	527	502	283	683	683	651	452	539
Repairs and Maintenance by Asset Class	3	–	–	3,873	613	551	551	3,234	3,539	3,788
Roads Infrastructure		–	–	3,077	–	–	–	2,835	3,048	3,276
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	*3,077*	–	–	–	*2,835*	*3,048*	*3,276*
Community Facilities		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	–	–	–
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	648	404	349	349	231	241	251
Housing		–	–	–	–	–	–	–	–	–
Other Assets		–	–	*648*	*404*	*349*	*349*	*231*	*241*	*251*
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	109	60	54	54	147	201	210
Machinery and Equipment		–	–	–	99	99	99	–	–	–
Transport Assets		–	–	39	50	50	50	20	50	50
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
TOTAL EXPENDITURE OTHER ITEMS		326	527	4,375	895	1,234	1,234	3,884	3,991	4,327
Renewal and upgrading of Existing Assets as % of total capex		*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*
Renewal and upgrading of Existing Assets as % of deprecn		*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*
R&M as a % of PPE		*0.0%*	*0.0%*	*45.7%*	*6.7%*	*5.7%*	*5.7%*	*31.9%*	*34.1%*	*35.6%*
Renewal and upgrading and R&M as a % of PPE		*0.0%*	*0.0%*	*45.0%*	*7.0%*	*6.0%*	*6.0%*	*41.0%*	*44.0%*	*48.0%*

Choose name from list - Table A10 Basic service delivery measurement

NOT APPLICABLE - DISTRICT MUN

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Household service targets	1									
Water:										
Piped water inside dwelling		–	–	–	–	–	–	–	–	–
Piped water inside yard (but not in dwelling)		–	–	–	–	–	–	–	–	–
Using public tap (at least min.service level)	2	–	–	–	–	–	–	–	–	–
Other water supply (at least min.service level)	4	–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		–	–	–	–	–	–	–	–	–
Using public tap (< min.service level)	3	–	–	–	–	–	–	–	–	–
Other water supply (< min.service level)	4	–	–	–	–	–	–	–	–	–
No water supply		–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total		–	–	–	–	–	–	–	–	–
Total number of households	5	–	–	–	–	–	–	–	–	–
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		–	–	–	–	–	–	–	–	–
Flush toilet (with septic tank)		–	–	–	–	–	–	–	–	–
Chemical toilet		–	–	–	–	–	–	–	–	–
Pit toilet (ventilated)		–	–	–	–	–	–	–	–	–
Other toilet provisions (> min.service level)		–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		–	–	–	–	–	–	–	–	–
Bucket toilet		–	–	–	–	–	–	–	–	–
Other toilet provisions (< min.service level)		–	–	–	–	–	–	–	–	–
No toilet provisions		–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total		–	–	–	–	–	–	–	–	–
Total number of households	5	–	–	–	–	–	–	–	–	–
Energy:										
Electricity (at least min.service level)		–	–	–	–	–	–	–	–	–
Electricity - prepaid (min.service level)		–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		–	–	–	–	–	–	–	–	–
Electricity (< min.service level)		–	–	–	–	–	–	–	–	–
Electricity - prepaid (< min. service level)		–	–	–	–	–	–	–	–	–
Other energy sources		–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total		–	–	–	–	–	–	–	–	–
Total number of households	5	–	–	–	–	–	–	–	–	–
Refuse:										
Removed at least once a week		–	–	–	–	–	–	–	–	–
Minimum Service Level and Above sub-total		–	–	–	–	–	–	–	–	–
Removed less frequently than once a week		–	–	–	–	–	–	–	–	–
Using communal refuse dump		–	–	–	–	–	–	–	–	–
Using own refuse dump		–	–	–	–	–	–	–	–	–
Other rubbish disposal		–	–	–	–	–	–	–	–	–
No rubbish disposal		–	–	–	–	–	–	–	–	–
Below Minimum Service Level sub-total		–	–	–	–	–	–	–	–	–
Total number of households	5	–	–	–	–	–	–	–	–	–
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		–	–	–	–	–	–	–	–	–
Sanitation (free minimum level service)		–	–	–	–	–	–	–	–	–
Electricity/other energy (50kwh per household per month)		–	–	–	–	–	–	–	–	–
Refuse (removed at least once a week)		–	–	–	–	–	–	–	–	–
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per **indigent** household per month)		–	–	–	–	–	–	–	–	–
Sanitation (free sanitation service to **indigent households**)		–	–	–	–	–	–	–	–	–
Electricity/other energy (50kwh per **indigent** household per month)		–	–	–	–	–	–	–	–	–
Refuse (removed once a week **for indigent households**)		–	–	–	–	–	–	–	–	–
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		–	–	–	–	–	–	–	–	–
Total cost of FBS provided		–	–	–	–	–	–	–	–	–
Highest level of free service provided per household										
Property rates (R value threshold)										
Water (kilolitres per household per month)										
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)										
Electricity (kwh per household per month)										
Refuse (average litres per week)										
Revenue cost of subsidised services provided (R'000)	9									
Property rates **(tariff adjustment)** (**impermissable values per section 17 of MPRA**)										
Property rates exemptions, reductions and rebates **and impermissable values in excess of section 17 of MPRA)**		–	–	–	–	–	–	–	–	–
Water **(in excess of 6 kilolitres per indigent household per month)**		–	–	–	–	–	–	–	–	–
Sanitation **(in excess of free sanitation service to indigent households)**		–	–	–	–	–	–	–	–	–
Electricity/other energy **(in excess of 50 kwh per indigent household per month)**		–	–	–	–	–	–	–	–	–
Refuse **(in excess of one removal a week for indigent households)**		–	–	–	–	–	–	–	–	–
Municipal Housing - rental rebates										
Housing - top structure subsidies	6									
Other										
Total revenue cost of subsidised services provided		–	–	–	–	–	–	–	–	–

Choose name from list - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
REVENUE ITEMS:											
Property rates	6										
Total Property Rates											
less Revenue Foregone (exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)		–	–	–	–	–	–	–	–	–	–
Net Property Rates		–	–	–	–	–	–	–	–	–	–
Service charges - electricity revenue	6										
Total Service charges - electricity revenue											
less Revenue Foregone (in excess of 50 kwh per indigent household per month)											
less Cost of Free Basis Services (50 kwh per indigent household per month)		–	–	–	–	–	–		–	–	–
Net Service charges - electricity revenue		–	–	–	–	–	–	–	–	–	–
Service charges - water revenue	6										
Total Service charges - water revenue											
less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)											
less Cost of Free Basis Services (6 kilolitres per indigent household per month)		–	–	–	–	–	–		–	–	–
Net Service charges - water revenue		–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue											
Total Service charges - sanitation revenue											
less Revenue Foregone (in excess of free sanitation service to indigent households)											
less Cost of Free Basis Services (free sanitation service to indigent households)		–	–	–	–	–	–		–	–	–
Net Service charges - sanitation revenue		–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	6										
Total refuse removal revenue		–	–	–	–	–	–	–	–	–	–
Total landfill revenue		–	–	–	–	–	–	–	–	–	–
less Revenue Foregone (in excess of one removal a week to indigent households)		–	–	–	–	–	–	–	–	–	–
less Cost of Free Basis Services (removed once a week to indigent households)		–	–	–	–	–	–		–	–	–
Net Service charges - refuse revenue		–	–	–	–	–	–	–	–	–	–
Other Revenue by source											
Fuel Levy		–	–	–	–	–	–	–	–	–	–
Other Revenue		37,458	45,805	61,899	48,373	52,353	52,353	52,353	51,562	54,135	56,835
Total 'Other' Revenue	1	**37,458**	**45,805**	**61,899**	**48,373**	**52,353**	**52,353**	**52,353**	**51,562**	**54,135**	**56,835**
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	24,929		34,168	37,514	40,225	40,225	40,225	41,305	42,266	45,303
Pension and UIF Contributions		3,651		4,987	6,072	6,281	6,281	6,281	5,785	6,128	6,543
Medical Aid Contributions		2,016		3,117	1,469	1,465	1,465	1,465	1,513	1,627	1,756
Overtime		417		1,538	1,706	2,395	2,395	2,395	1,458	1,568	1,685
Performance Bonus		1,958		(136)	343	300	300	300	345	362	407
Motor Vehicle Allowance		1,012		921	1,194	1,032	1,032	1,032	921	998	1,081
Cellphone Allowance		11		77	146	60	60	60	154	267	289
Housing Allowances		250		301	358	417	417	417	470	509	550
Other benefits and allowances		921		1,854	1,044	1,237	1,237	1,237	1,871	2,453	2,653
Payments in lieu of leave		–		35	40	70	70	70	770	828	890
Long service awards		19		(138)	122	180	180	180	165	217	191
Post-retirement benefit obligations	4	225		321	400	900	900	900	776	657	699
Employee related costs			39,367								
sub-total	5	**35,409**	**–**	**47,046**	**50,408**	**54,561**	**54,561**	**54,561**	**55,535**	**57,877**	**62,048**
Less: Employees costs capitalised to PPE		–	–	–	–	–	–	–	–	–	–
Total Employee related costs	1	**35,409**	**–**	**47,046**	**50,408**	**54,561**	**54,561**	**54,561**	**55,535**	**57,877**	**62,048**
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment		326	527	502	283	683	683	683	651	452	539
Lease amortisation		–	–	–	–	–	–	–	–	–	–
Capital asset impairment		–	–	–	–	–	–	–	–	–	–
Total Depreciation & asset impairment	1	**326**	**527**	**502**	**283**	**683**	**683**	**683**	**651**	**452**	**539**
Bulk purchases											
Electricity Bulk Purchases		–	–	–	–	–	–	–	–	–	–
Water Bulk Purchases		–	–	–	–	–	–	–	–	–	–
Total bulk purchases	1	–	–	–	–	–	–	–	–	–	–
Transfers and grants											
Cash transfers and grants		–	–	–	–	–	–	–	–	–	–
Non-cash transfers and grants		–	–	–	–	–	–	–	–	–	–
Total transfers and grants	1	–	–	–	–	–	–	–	–	–	–
Contracted services											
Contracted services		4,252	4,724	14,087	4,306	5,802	5,802	5,802	9,630	9,304	8,364
Total contracted services		**4,252**	**4,724**	**14,087**	**4,306**	**5,802**	**5,802**	**5,802**	**9,630**	**9,304**	**8,364**
Other Expenditure By Type											
Collection costs		–	–	–	–	–	–	–	–	–	–
Contributions to 'other' provisions		–	–	–	–	–	–	–	–	–	–
Audit fees		–	–	–	–	–	–	–	–	–	–
General expenses		23,478	23,961	13,202	20,612	25,600	25,600	25,600	16,291	16,608	17,320
Total 'Other' Expenditure	1	**23,478**	**23,961**	**13,202**	**20,612**	**25,600**	**25,600**	**25,600**	**16,291**	**16,608**	**17,320**
by Expenditure Item	8										
Employee related costs		–	–	–	–	–	–	–	–	–	–
Other materials		–	–	–	–	–	–	–	–	–	–
Contracted Services		–	–	3,873	613	551	551	–	3,234	3,539	3,788
Other Expenditure		–	–	–	–	–	–	–	–	–	–
Total Repairs and Maintenance Expenditure	9	–	–	3,873	613	551	551	–	3,234	3,539	3,788

Choose name from list - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and de

Description	Ref	Vote 1 - Executive and Council	Vote 2 - Municipal Manager	Vote 3 - Finance	Vote 4 - Corporate Services	Vote 5 - Technical Services	Total
R thousand	1						
Revenue By Source							
Property rates		–	–	–	–	–	–
Service charges - electricity revenue		–	–	–	–	–	–
Service charges - water revenue		–	–	–	–	–	–
Service charges - sanitation revenue		–	–	–	–	–	–
Service charges - refuse revenue		–	–	–	–	–	–
Rental of facilities and equipment		–	100	–	–	–	100
Interest earned - external investments		–	–	1,100	–	–	1,100
Interest earned - outstanding debtors		–	–	–	–	–	–
Dividends received		–	–	–	–	–	–
Fines, penalties and forfeits		–	–	–	–	–	–
Licences and permits		–	–	–	–	–	–
Agency services		–	4,890	–	97	–	4,987
Other revenue		–	–	41	77	51,444	51,562
Transfers and subsidies		37,525	400	4,300	1,040	–	43,265
Gains		–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributio		**37,525**	**5,390**	**5,441**	**1,214**	**51,444**	**101,015**
Expenditure By Type							
Employee related costs		6,294	1,854	5,098	12,652	29,637	55,535
Remuneration of councillors		4,353	–	–	–	–	4,353
Debt impairment		–	–	–	–	–	–
Depreciation & asset impairment		39	10	292	310	–	651
Finance charges		–	–	–	–	–	–
Bulk purchases		–	–	–	–	–	–
Other materials		87	1	300	366	13,018	13,772
Contracted services		839	689	7,223	514	367	9,630
Transfers and subsidies		–	–	–	–	–	–
Other expenditure		4,520	305	735	2,358	8,373	16,291
Losses		–	–	–	–	–	–
Total Expenditure		**16,131**	**2,858**	**13,648**	**16,200**	**51,395**	**100,232**
Surplus/(Deficit)		**21,394**	**2,533**	**(8,207)**	**(14,986)**	**49**	**783**
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)		–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		**21,394**	**2,533**	**(8,207)**	**(14,986)**	**49**	**783**

Choose name from list - Supporting Table SA3 Supportinging detail to 'Budgeted Financial Position'

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
ASSETS											
Consumer debtors											
Consumer debtors			3,110	5,483	3,275	3,275	3,275	3,275	2,292	2,416	2,416
Less: Provision for debt impairment		–	–	–	0	0	0	–	–	–	–
Total Consumer debtors	2	–	3,110	5,483	3,275	3,275	3,275	3,275	2,292	2,416	2,416
Debt impairment provision											
Balance at the beginning of the year		–	–	–					–	–	–
Contributions to the provision		–	–	–					–	–	–
Bad debts written off		–	–	–					–	–	–
Balance at end of year		–	–	–	–	–	–	–	–	–	–
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		7,045	8,231	8,479	9,149	9,695	9,695	9,695	10,123	10,383	10,643
Leases recognised as PPE	3	–	–	–	–	–	–	–	–	–	–
Less: Accumulated depreciation		–	–	–	(0)	(0)	(0)	–			
Total Property, plant and equipment (PPE)	2	7,045	8,231	8,479	9,149	9,695	9,695	9,695	10,123	10,383	10,643
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)		–	–	–	–	–	–	–	–	–	–
Current portion of long-term liabilities		39	67	4,645	39	39	39	39	39	39	17
Total Current liabilities - Borrowing		39	67	4,645	39	39	39	39	39	39	17
Trade and other payables											
Trade Payables	5	5,271	7,621	3,195	8,179	8,179	8,179	8,179	8,220	8,921	9,462
Other creditors							–	–	–	–	–
Unspent conditional transfers				2,373			–	–	–	–	–
VAT							–	–	–	–	–
Total Trade and other payables	2	5,271	7,621	5,568	8,179	8,179	8,179	8,179	8,220	8,921	9,462
Non current liabilities - Borrowing											
Borrowing	4				–	–	–		–	–	–
Finance leases (including PPP asset element)		101	90	21	90	90	90	90	54	16	–
Total Non current liabilities - Borrowing		101	90	21	90	90	90	90	54	16	–
Provisions - non-current											
Retirement benefits		17,452	17,095	15,254	18,001	18,001	18,001	18,001	18,955	18,973	18,991
Refuse landfill site rehabilitation		–	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–	–
Total Provisions - non-current		17,452	17,095	15,254	18,001	18,001	18,001	18,001	18,955	18,973	18,991
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance					2,396	2,886	2,886	2,886	3,669	2,756	428
GRAP adjustments							–		–	–	–
Restated balance		–	–	–	2,396	2,886	2,886	2,886	3,669	2,756	428
Surplus/(Deficit)		1,160	39,320	5,930	982	1,473	1,473	1,473	783	(914)	(2,327)
Transfers to/from Reserves							–				
Depreciation offsets							–				
Other adjustments							–				
Accumulated Surplus/(Deficit)	1	1,160	39,320	5,930	3,378	4,359	4,359	4,359	4,452	1,842	(1,899)
Reserves											
Housing Development Fund		–	–	–	–	–	–	–	–	–	–
Capital replacement		–	–	–	–	–	–	–	–	–	–
Self-insurance		–	–	–	–	–	–	–	–	–	–
Other reserves		–	–	–	–	–	–	–	–	–	–
Revaluation		–	–	–	–	–	–	–	–	–	–
Total Reserves	2	–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	1,160	39,320	5,930	3,378	4,359	4,359	4,359	4,452	1,842	(1,899)

Choose name from list - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Build a well capacitated workforce, skilled youth and communities			12,649	–	5,187	6,701	6,878	6,878	3,642	1,945	1,945
Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region			16,099	18,759	5,941	3,332	4,347	4,347	3,067	3,067	3,067
Facilitate good governance principles and effective stakeholder participation			5,475	17,874	32,801	34,917	35,291	35,291	37,408	39,111	40,188
Improve and maintain district roads and promote safe roads transport			33,429	42,479	60,829	49,912	54,238	54,238	53,489	56,174	59,000
Prevent and minimize the impact of possible disasters and improve public safety in the region			965	1,277	877	–	80	80			
Promote regional, economic development, tourism and growth opportunitie			1,318	1,362	1,013	2,331	3,716	3,716	3,362	2,323	2,435
Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service			31	36	30	45	45	45	47	47	47
Allocations to other priorities		2									
Total Revenue (excluding capital transfers		1	**69,965**	**81,787**	**106,677**	**97,237**	**104,595**	**104,595**	**101,015**	**102,666**	**106,681**

Choose name from list - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Build a well capacitated workforce, skilled youth and communities			902	–	2,966	5,849	4,124	4,124	5,040	4,552	4,786
Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region			22,193	21,475	30,269	32,081	36,852	36,852	18,899	20,275	20,363
Facilitate good governance principles and effective stakeholder participation			4,938	11,037	–	–	–	–	8,531	8,392	8,867
Improve and maintain district roads and promote safe roads transport			33,125	42,102	59,090	47,617	52,040	52,040	53,343	57,168	61,290
Prevent and minimize the impact of possible disasters and improve public safety in the region			1,065	1,241	1,882	1,886	1,669	1,669	2,267	1,894	2,038
Promote regional, economic development, tourism and growth opportunitie			4,136	2,734	3,081	4,275	4,003	4,003	7,113	6,142	6,194
Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service			2,446	3,245	3,459	4,546	4,435	4,435	5,038	5,157	5,470
Allocations to other priorities											
Total Expenditure		1	**68,804**	**81,834**	**100,747**	**96,255**	**103,122**	**103,122**	**100,232**	**103,580**	**109,009**

Choose name from list - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Build a well capacitated workforce, skilled youth and communities	A		–	–		–	–	–	49		
Deliver a sound and effective administrative and financial service to achieve sustainability and viability in the region	B		249	401		174	316	316	127	160	160
Facilitate good governance principles and effective stakeholder participation	C		–	28		–	–	–	48	20	20
Improve and maintain district roads and promote safe roads transport	D		–	1		20	875	875	5		
Prevent and minimize the impact of possible disasters and improve public safety in the region	E		807	895		406	1	1	25	50	50
Promote regional, economic development, tourism and growth opportunitie	F		–	–		51	31	31	119	30	30
Promote safe, healthy and socially stable communities through the provision of a sustainable environmental health service	G		–	10		93	68	68	55		
	P										
Allocations to other priorities		3									
Total Capital Expenditure		1	1,056	1,335	–	744	1,290	1,290	428	260	260

DC5 Central Karoo - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2015/16	2016/17	2017/18	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Vote 1 - Executive and Council										
Function 1 - Municipal Manager										
Sub-function 1 - Municipal Manager										
all Directors signed by July 2014	Number of performance				3	3	3	3	3	3
Liaise with Senior Management on a monthly basis	Number of meetings				12	12	12	12	12	12
Formally evaluate the performance of	Number of formal				2	2	2	2	2	2
within 14 days after the approval of the main budget	Top Layer SDBIP submitted				1	1	1	1	1	1
Submit the Draft IDP to council for approval by end	Draft IDP submitted to				1	1	1	1	1	1
Submit quarterly performance reports ito	Number of performance				4	4	4	4	4	4
Host a staff wellness day by 30 June	Staff Wellness day hosted by				1	1	1	1	1	1
Facilitate the meeting of the audit committee	Number of meetings of the				4	4	4	4	4	4
Sub-function 2 - Council General Expenses										
None										
Sub-function 3 - Internal Audit										
SDBIP system in terms of section 45 of the Municipal	Number of audits reports				4	4	4	4	4	4
Complete the annual a risk assessment by 30	Completed risk assessment				1	1	1	1	1	1
Monitoring the implementation of the	Number of reports submitted				4	4	4	4	4	4
implementation of the RBAP to the MM and Audit	Number of progress reports				4	4	4	4	4	4
Revise the Risk based audit plan (RBAP) and	RBAP submitted to the Audit				1	1	1	1	1	1
Implement the RBAP by 30 June 2017 [(Audits	% of RBAP implemented				0.7	0.7	0.7	0.7	0.7	0.7
Sub-function 5 - EDA										
None										
Sub-function 6 - LED										
Facilitate the quarterly District AgriParks	Number of meetings held				4	4	4	4	4	4
Identify learnerships for LED opportunities by 30 June	Number of learnerships				20	20	20	20	20	20
The number of people from employment equity	Number of people from				1	1	1	1	1	1
Oversee the developing and submitting of	Number of business plans				2	2	2	2	2	2
Development Agency (EDA)	Number of meetings held				2	2	2	2	2	2
Submit proposals to possible funders for	Number of proposals				2	2	2	2	2	2
Review the Economic Development Strategy	Economic Development				1	1	1	1	1	1
Vote 2 - Budget & Treasury										
Function 1 - Financial Services										
working day of each month	Number of reconciliations				12	12	12	12	12	12
Complete the reconciliation of all expenditure	Number of reconciliations				12	12	12	12	12	12
Review the insurance portfolio by 30 June	Insurance portfolio				1	1	1	1	1	1
during the previous quarter on the municipal website	Number of statements				4	4	4	4	4	4
register	Number of reconciliations				12	12	12	12	12	12
Complete the monthly reconciliation of the	Number of reconciliations				12	12	12	12	12	12
Submit report all deviations from normal tender	Number of reports submitted				4	4	4	4	4	4
Submit the municipal banking Details to PT	Banking details submitted by				1	1	1	1	1	1
Update the suppliers database by end September	Supplier database updated				1	1	1	1	1	1
Completion of the asset count and submit report to	Annual asset count				1	1	1	1	1	1
Development of an action plan to address	Action plan developed by 31				1	1	1	1	1	1
sec72 of the MFMA to the Mayor by 25 January	Mid-year report submitted to				1	1	1	1	1	1
Submit the draft main budget to council by end	Main budget submitted to				1	1	1	1	1	1
Submit the draft adjustments budget for	Adjustment budget submitted				1	1	1	1	1	1
with the monthly actual revenue and expenditure	Number of revenue and				12	12	12	12	12	12
Financial viability measured in terms of the	% of debt coverage				0.32	0.32	0.32	0.32	0.32	0.32
Financial viability measured in terms of the	Number of months it takes to				1	1	1	1	1	1
The percentage of the municipal capital	% of capital budget spent by				0.9	0.9	0.9	0.9	0.9	0.9
the Auditor General	Financial Statements				1	1	1	1	1	1
Sub-function 2 - (name)										
Insert measure/s description										
Sub-function 3 - (name)										
Insert measure/s description										

Vote 3 - Corporate Services
Function 1 - Corporate Services
Sub-function 1 - Corporate Services

Report quarterly to LGSETA on training provided	Number of reports submitted to LGSETA				4	4	4	4	4	4	4
Claim back the skills development levy fr	Claim submitted by end June				1	1	1	1	1	1	
Submit the draft annual report to Council by end January	Draft annual report submitted to Council by end January				1			1			
					2	2	2	2	2	2	
Submit the Mid- Year Performance Report in terms	Mid-year report submitted				1	1	1	1	1	1	
actually spent on implementing its workplace skills	% of personnel budget spent				0.01	0.01	0.01	0.01	0.01	0.01	
Council by 31 December 2016	Plan reviewed and submitted				1	1	1	1	1	1	
with legislative requirements and submit to council	Revised Appointment Policy				1	1	1	1	1	1	
Review the Workplace Skills Plan and submit to the	Plan submitted to the				1	1	1	1	1	1	
employment equity committee	Number of reports submitted				3	3	3	3	3	3	
Department of labour by 31 January	EE report submitted to the				1	1	1	1	1	1	
by 15th of each month	Number of updates				12	12	12	12	12	12	
Facilitate meetings of the LLF	Number of meetings				4	4	4	4	4	4	
from post level 14 upwards	% of employees vetted prior				1	1	1	1	1	1	
staff	conducted for newly				1	1	1	1	1	1	
Sub-function 2 - (name)											

Choose name from list - Supporting Table SA8 Performance indicators and benchmarks

NOT APPLICABLE - DISTRICT MUN

Description of financial indicator	Basis of calculation	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.0%	2.1%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0.0%	1.7%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	-58.6%	3.9%	0.0%	0.0%	0.0%	0.0%	0.0%	-8.5%	-14.7%	-14.7%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	1.4	1.2	1.6	1.1	1.1	1.1	1.1	1.2	1.1	0.8
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.4	1.2	1.6	1.1	1.1	1.1	1.1	1.2	1.1	0.8
Liquidity Ratio	Monetary Assets/Current Liabilities	0.3	0.5	0.7	0.5	0.5	0.5	0.5	0.7	0.5	0.3
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	31.0%	22.4%	15.9%	15.0%	14.0%	14.0%	14.0%	15.0%	15.0%	14.4%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within`MFMA' s 65(e))										
Creditors to Cash and Investments		176.4%	94.0%	45.3%	107.2%	85.7%	71.4%	71.4%	147.2%	184.5%	343.0%
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW) Total Cost of Losses (Rand '000) % Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	Total Volume Losses (kℓ) Total Cost of Losses (Rand '000) % Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	51.3%	0.0%	44.1%	51.8%	52.2%	52.2%	52.2%	55.0%	56.4%	58.2%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	56.5%	57.3%	47.6%	55.7%	56.0%	56.0%		59.3%	60.8%	62.6%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	0.0%	3.6%	0.6%	0.5%	0.5%		3.2%	3.4%	3.6%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	0.5%	1.7%	0.5%	0.3%	0.7%	0.7%	0.7%	0.6%	0.4%	0.5%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	80.4	61.4	112.9	58.5	58.5	58.5	52.3	64.2	67.0	70.2
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	0.0%	10132.9%	11412.3%	4934.8%	4934.8%	4934.8%	4934.8%	4584.7%	5195.9%	5195.9%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	0.7	4.4	1.1	1.2	1.4	1.7	1.7	0.8	0.7	0.4

DC5 Central Karoo - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Demographics												
Population		Sensus 2011			71	76	77	79	81	83	85	86
Females aged 5 - 14		Sensus 2011			7	8	8	8	8	8	8	9
Males aged 5 - 14		Sensus 2011			7	7	8	8	8	8	8	8
Females aged 15 - 34		Sensus 2011			11	12	12	12	13	13	13	13
Males aged 15 - 34		Sensus 2011			11	12	12	12	12	13	13	13
Unemployment		Sensus 2011			5	6	6	6	6	6	6	6
Monthly household income (no. of households)	1, 12											
No income		Sensus 2011			25,115	26,809	27,399	28,002	28,618	29,247	29,891	30,548
R1 - R1 600		Sensus 2011			8,939	9,542	9,752	9,966	10,186	10,410	10,639	10,873
R1 601 - R3 200		Sensus 2011			2,968	3,168	3,238	3,309	3,382	3,456	3,532	3,610
R3 201 - R6 400		Sensus 2011			12,194	13,017	13,303	13,596	13,895	14,201	14,513	14,833
R6 401 - R12 800		Sensus 2011			4,444	4,744	4,848	4,955	5,064	5,175	5,289	5,406
R12 801 - R25 600		Sensus 2011			2,793	2,981	3,047	3,114	3,182	3,252	3,324	3,397
R25 601 - R51 200		Sensus 2011			2,145	2,290	2,340	2,392	2,444	2,498	2,553	2,609
R52 201 - R102 400		Sensus 2011			1,283	1,370	1,400	1,431	1,462	1,495	1,527	1,561
R102 401 - R204 800		Sensus 2011			335	358	366	374	382	391	399	408
R204 801 - R409 600		Sensus 2011			76	81	83	85	86	88	90	92
R409 601 - R819 200		Sensus 2011			56	60	61	63	64	65	67	68
> R819 200		Sensus 2011			32	34	35	36	36	37	38	39
Poverty profiles (no. of households)												
< R2 060 per household per month	13				34,054	36351.00	37151.00	37968.00	38803.00	39657.00	40529.00	41421.00
Insert description	2											
Household/demographics (000)												
Number of people in municipal area					71,011	76	77	79	81	83	85	86
Number of poor people in municipal area					34,054	36	37	38	39	40	41	41
Number of households in municipal area					19,076	20	21	21	22	22	23	23
Number of poor households in municipal area					2,189	2	2	2	2	3	3	3
Definition of poor household (R per month)					1,600	1,708	1,746	1,784	1,823	1,863	1,904	1,946
Housing statistics	3											
Formal					18,581	18,581	18,581	18,581	18,581	18,581	18,581	18,581
Informal					357	357	357	357	357	357	357	357
Total number of households			-	-	18,938	18,938	18,938	18,938	18,938	18,938	18,938	18,938
Dwellings provided by municipality	4											
Dwellings provided by province/s												
Dwellings provided by private sector	5											
Total new housing dwellings			-	-	-	-	-	-	-	-	-	-

Economic	6											
Inflation/inflation outlook (CPIX)										5.6%	5.4%	5.4%
Interest rate - borrowing												
Interest rate - investment												
Remuneration increases												
Consumption growth (electricity)												
Consumption growth (water)												
Collection rates	7											
Property tax/service charges												
Rental of facilities & equipment												
Interest - external investments												
Interest - debtors												
Revenue from agency services												

Detail on the provision of municipal services for A10

Total municipal services	Ref.		2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
		Household service targets (000)									
		Water:									
		Piped water inside dwelling	–	–	–	–	–	–	–	–	–
		Piped water inside yard (but not in dwelling)	–	–	–	–	–	–	–	–	–
	8	Using public tap (at least min.service level)	–	–	–	–	–	–	–	–	–
	10	Other water supply (at least min.service level)	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
	9	Using public tap (< min.service level)	–	–	–	–	–	–	–	–	–
	10	Other water supply (< min.service level)	–	–	–	–	–	–	–	–	–
		No water supply	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
		Sanitation/sewerage:									
		Flush toilet (connected to sewerage)	–	–	–	–	–	–	–	–	–
		Flush toilet (with septic tank)	–	–	–	–	–	–	–	–	–
		Chemical toilet	–	–	–	–	–	–	–	–	–
		Pit toilet (ventilated)	–	–	–	–	–	–	–	–	–
		Other toilet provisions (> min.service level)	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Bucket toilet	–	–	–	–	–	–	–	–	–
		Other toilet provisions (< min.service level)	–	–	–	–	–	–	–	–	–
		No toilet provisions	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
		Energy:									
		Electricity (at least min.service level)	–	–	–	–	–	–	–	–	–
		Electricity - prepaid (min.service level)	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Electricity (< min.service level)	–	–	–	–	–	–	–	–	–
		Electricity - prepaid (< min. service level)	–	–	–	–	–	–	–	–	–
		Other energy sources	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–

		Refuse:										
		Removed at least once a week	–	–	–	–	–	–	–	–	–	–
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–	–
		Removed less frequently than once a week	–	–	–	–	–	–	–	–	–	–
		Using communal refuse dump	–	–	–	–	–	–	–	–	–	–
		Using own refuse dump	–	–	–	–	–	–	–	–	–	–
		Other rubbish disposal	–	–	–	–	–	–	–	–	–	–
		No rubbish disposal	–	–	–	–	–	–	–	–	–	–
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–	–

Municipal in-house services	Ref.		2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
		Household service targets (000)									
		Water:									
		Piped water inside dwelling									
		Piped water inside yard (but not in dwelling)									
	8	Using public tap (at least min.service level)									
	10	Other water supply (at least min.service level)									
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
	9	Using public tap (< min.service level)									
	10	Other water supply (< min.service level)									
		No water supply									
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
		Sanitation/sewerage:									
		Flush toilet (connected to sewerage)									
		Flush toilet (with septic tank)									
		Chemical toilet									
		Pit toilet (ventilated)									
		Other toilet provisions (> min.service level)									
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Bucket toilet									
		Other toilet provisions (< min.service level)									
		No toilet provisions									
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
		Energy:									
		Electricity (at least min.service level)									
		Electricity - prepaid (min.service level)									
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Electricity (< min.service level)									
		Electricity - prepaid (< min. service level)									
		Other energy sources									
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–

		Refuse:										
		Removed at least once a week										
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–	
		Removed less frequently than once a week										
		Using communal refuse dump										
		Using own refuse dump										
		Other rubbish disposal										
		No rubbish disposal										
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–	
		Total number of households	–	–	–	–	–	–	–	–	–	

Municipal entity services	Ref.		2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
		Household service targets (000)									
Name of municipal entity		***Water:***									
		Piped water inside dwelling									
		Piped water inside yard (but not in dwelling)									
	8	Using public tap (at least min.service level)									
	10	Other water supply (at least min.service level)									
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
	9	Using public tap (< min.service level)									
	10	Other water supply (< min.service level)									
		No water supply									
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
Name of municipal entity		***Sanitation/sewerage:***									
		Flush toilet (connected to sewerage)									
		Flush toilet (with septic tank)									
		Chemical toilet									
		Pit toilet (ventilated)									
		Other toilet provisions (> min.service level)									
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Bucket toilet									
		Other toilet provisions (< min.service level)									
		No toilet provisions									
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
Name of municipal entity		***Energy:***									
		Electricity (at least min.service level)									
		Electricity - prepaid (min.service level)									
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Electricity (< min.service level)									
		Electricity - prepaid (< min. service level)									
		Other energy sources									
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–

Name of municipal entity												
		Refuse:										
		Removed at least once a week										
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–	–
		Removed less frequently than once a week										
		Using communal refuse dump										
		Using own refuse dump										
		Other rubbish disposal										
		No rubbish disposal										
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–	–

Services provided by 'external mechanisms'	Ref.		2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Names of service providers		**Household service targets (000)**									
		Water:									
		Piped water inside dwelling									
		Piped water inside yard (but not in dwelling)									
	8	Using public tap (at least min.service level)									
	10	Other water supply (at least min.service level)									
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
	9	Using public tap (< min.service level)									
	10	Other water supply (< min.service level)									
		No water supply									
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
Names of service providers		***Sanitation/sewerage:***									
		Flush toilet (connected to sewerage)									
		Flush toilet (with septic tank)									
		Chemical toilet									
		Pit toilet (ventilated)									
		Other toilet provisions (> min.service level)									
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Bucket toilet									
		Other toilet provisions (< min.service level)									
		No toilet provisions									
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–
Names of service providers		***Energy:***									
		Electricity (at least min.service level)									
		Electricity - prepaid (min.service level)									
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–
		Electricity (< min.service level)									
		Electricity - prepaid (< min. service level)									
		Other energy sources									
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–

Names of service providers												
		Refuse:										
		Removed at least once a week										
		Minimum Service Level and Above sub-total	–	–	–	–	–	–	–	–	–	–
		Removed less frequently than once a week										
		Using communal refuse dump										
		Using own refuse dump										
		Other rubbish disposal										
		No rubbish disposal										
		Below Minimum Service Level sub-total	–	–	–	–	–	–	–	–	–	–
		Total number of households	–	–	–	–	–	–	–	–	–	–

Detail of Free Basic Services (FBS) provided			2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Electricity	Ref.	***Location of households for each type of FBS***									
List type of FBS service		**Formal settlements - (50 kwh per indigent household per month Rands)**									
		Number of HH receiving this type of FBS									
		Informal settlements (Rands)									
		Number of HH receiving this type of FBS									
		Informal settlements targeted for upgrading (Rands)									
		Number of HH receiving this type of FBS									
		Living in informal backyard rental agreement (Rands)									
		Number of HH receiving this type of FBS									
		Other (Rands)									
		Number of HH receiving this type of FBS									
		Total cost of FBS - Electricity for informal settlements	–	–	–	–	–	–	–	–	–
Water	Ref.	***Location of households for each type of FBS***									
List type of FBS service		**Formal settlements - (6 kilolitre per indigent household per month Rands)**									
		Number of HH receiving this type of FBS									
		Informal settlements (Rands)									
		Number of HH receiving this type of FBS									
		Informal settlements targeted for upgrading (Rands)									
		Number of HH receiving this type of FBS									
		Living in informal backyard rental agreement (Rands)									
		Number of HH receiving this type of FBS									
		Other (Rands)									
		Number of HH receiving this type of FBS									
		Total cost of FBS - Water for informal settlements	–	–	–	–	–	–	–	–	–

Sanitation	Ref.	*Location of households for each type of FBS*										
List type of FBS service		**Formal settlements - (free sanitation service to indigent households)**										
		Number of HH receiving this type of FBS										
		Informal settlements (Rands)										
		Number of HH receiving this type of FBS										
		Informal settlements targeted for upgrading (Rands)										
		Number of HH receiving this type of FBS										
		Living in informal backyard rental agreement (Rands)										
		Number of HH receiving this type of FBS										
		Other (Rands)										
		Number of HH receiving this type of FBS										
		Total cost of FBS - Sanitation for informal settlements	–	–	–	–	–	–	–	–	–	
Refuse Removal	Ref.	*Location of households for each type of FBS*										
List type of FBS service		**Formal settlements - (removed once a week to indigent households)**										
		Number of HH receiving this type of FBS										
		Informal settlements (Rands)										
		Number of HH receiving this type of FBS										
		Informal settlements targeted for upgrading (Rands)										
		Number of HH receiving this type of FBS										
		Living in informal backyard rental agreement (Rands)										
		Number of HH receiving this type of FBS										
		Other (Rands)										
		Number of HH receiving this type of FBS										
		Total cost of FBS - Refuse Removal for informal settlements	–	–	–	–	–	–	–	–	–	

Choose name from list Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	2,988	8,108	7,052	7,627	9,539	11,452	11,452	5,585	4,835	2,758
Cash + investments at the yr end less applications - R'000	18(1)b	2	16,530	17,780	17,157	10,611	10,552	10,552	10,552	12,501	11,307	8,699
Cash year end/monthly employee/supplier payments	18(1)b	3	0.7	4.4	1.1	1.2	1.4	1.7	1.7	0.8	0.7	0.4
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	1,160	39,320	5,930	982	1,473	1,473	1,473	783	(914)	(2,327)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	87.7%	106.5%	97.2%	100.3%	100.3%	100.3%	100.3%	100.0%	100.0%	100.0%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital payments % of capital expenditure	18(1)c;19	8	143.3%	0.0%	0.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	(58.6%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	(8.5%)	(14.7%)	(14.7%)
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(22.9%)	(6.0%)	(44.7%)	0.0%	0.0%	0.0%	(0.1%)	5.4%	0.0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	(4.8%)	(9.5%)	16.3%	0.0%	0.0%	0.0%	5.3%	0.1%	0.1%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0.0%	0.0%	45.7%	6.7%	5.7%	5.7%	33.4%	31.9%	34.1%	35.6%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

References

1. Positive cash balances indicative of minimum compliance - subject to 2

2. Deduct cash and investment applications (defined) from cash balances

3. Indicative of sufficient liquidity to meet average monthly operating payments

4. Indicative of funded operational requirements

5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)

6. Realistic average cash collection forecasts as % of annual billed revenue

7. Realistic average increase in debt impairment (doubtful debt) provision

8. Indicative of planned capital expenditure level & cash payment timing

9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing

10. Substantiation of National/Province allocations included in budget

11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)

12. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)

13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection

14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

Supporting indicators												
% incr *total service charges (incl prop rates)*	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Property Tax	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - electricity revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - water revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - sanitation revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - refuse revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr in	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)a		–	–	–	–	–	–	–	–	–	–
Service charges			–	–	–	–	–	–	–	–	–	–
Property rates			–	–	–	–	–	–	–	–	–	–
Service charges - electricity revenue			–	–	–	–	–	–	–	–	–	–
Service charges - water revenue			–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue			–	–	–	–	–	–	–	–	–	–
Service charges - refuse removal			–	–	–	–	–	–	–	–	–	–
Service charges - other			–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment			–	87	73	93	93	93	93	100	93	93
Capital expenditure excluding capital grant funding			173	440	–	(172)	343	343	343	428	260	260
Cash receipts from ratepayers	18(1)a		35,781	52,666	66,356	52,790	56,794	56,794	56,794	56,650	59,363	62,321
Ratepayer & Other revenue	18(1)a		40,786	49,465	68,270	52,648	56,652	56,652	56,652	56,650	59,363	62,321
Change in consumer debtors (current and non-current)			(2,678)	(3,103)	(1,429)	(2,304)	(2,304)	(2,304)	(2,304)	526	258	10
Operating and Capital Grant Revenue	18(1)a		28,676	31,809	37,661	43,959	47,012	47,012	47,012	43,265	42,403	43,460
Capital expenditure - total	20(1)(vi)		1,056	1,335	–	744	1,290	1,290	1,290	428	260	260
Capital expenditure - renewal	20(1)(vi)		–	–	–	–	–	–		–	–	–
Supporting benchmarks												
Growth guideline maximum			6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline			4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
DoRA operating grants total MFY												
DoRA capital grants total MFY												
Provincial operating grants												
Provincial capital grants												
District Municipality grants												
Total gazetted/advised national, provincial and district grants										–	–	–
Average annual collection rate (arrears inclusive)												
DoRA operating												
List operating grants												
										–	–	–
DoRA capital												
List capital grants												

										–	–	–
Trend												
Change in consumer debtors (current and non-current)			(2,678)	(3,103)	(1,429)	(2,304)	526	258	10	–	–	–
Total Operating Revenue			69,082	81,787	106,596	97,237	104,595	104,595	104,595	101,015	102,666	106,681
Total Operating Expenditure			68,804	42,467	100,747	96,255	103,122	103,122	103,122	100,232	103,580	109,009
Operating Performance Surplus/(Deficit)			277	39,320	5,848	982	1,473	1,473	1,473	783	(914)	(2,327)
Cash and Cash Equivalents (30 June 2012)										5,585		
Revenue												
% Increase in Total Operating Revenue				18.4%	30.3%	(8.8%)	7.6%	0.0%	0.0%	(3.4%)	1.6%	3.9%
% Increase in Property Rates Revenue				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Electricity Revenue				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Property Rates & Services Charges				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Expenditure												
% Increase in Total Operating Expenditure				(38.3%)	137.2%	(4.5%)	7.1%	0.0%	0.0%	(2.8%)	3.3%	5.2%
% Increase in Employee Costs				(100.0%)	0.0%	7.1%	8.2%	0.0%	0.0%	1.8%	4.2%	7.2%
% Increase in Electricity Bulk Purchases				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Average Cost Per Budgeted Employee Position (Remuneration)					258495.0164	305502.6364				344940.5469		
Average Cost Per Councillor (Remuneration)					281439.0369	292000.9231				334836.38		
R&M % of PPE			0.0%	0.0%	45.7%	6.7%	5.7%	5.7%		31.9%	34.1%	35.6%
Asset Renewal and R&M as a % of PPE			0.0%	0.0%	45.0%	7.0%	6.0%	6.0%		41.0%	44.0%	48.0%
Debt Impairment % of Total Billable Revenue			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital Revenue												
Internally Funded & Other (R'000)			173	441	–	–	–	–	–	428	260	260
Borrowing (R'000)			–	–	–	–	–	–	–	–	–	–
Grant Funding and Other (R'000)			883	895	–	915	947	947	947	–	–	–
Internally Generated funds % of Non Grant Funding			100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding			83.6%	67.0%	0.0%	100.0%	100.0%	100.0%	100.0%	0.0%	0.0%	0.0%
Capital Expenditure												
Total Capital Programme (R'000)			1,056	1,336	–	1,015	1,047	1,047	1,047	428	260	260
Asset Renewal			–	–	–	–	–	–	–	–	–	–
Asset Renewal % of Total Capital Expenditure			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Cash												
Cash Receipts % of Rate Payer & Other			87.7%	106.5%	97.2%	100.3%	100.3%	100.3%	100.3%	100.0%	100.0%	100.0%
Cash Coverage Ratio			0	0	0	0	0	0	0	0	0	0
Borrowing												
Credit Rating (2009/10)										0		
Capital Charges to Operating			0.0%	2.1%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing Receipts % of Capital Expenditure			(58.6%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	(8.5%)	(14.7%)	(14.7%)
Reserves												
Surplus/(Deficit)			16,530	17,780	17,157	10,611	10,552	10,552	10,552	12,501	11,307	8,699
Free Services												
Free Basic Services as a % of Equitable Share			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Free Services as a % of Operating Revenue (excl operational transfers)			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
High Level Outcome of Funding Compliance												
Total Operating Revenue			69,082	81,787	106,596	97,237	104,595	104,595	104,595	101,015	102,666	106,681
Total Operating Expenditure			68,804	42,467	100,747	96,255	103,122	103,122	103,122	100,232	103,580	109,009
Surplus/(Deficit) Budgeted Operating Statement			277	39,320	5,848	982	1,473	1,473	1,473	783	(914)	(2,327)
Surplus/(Deficit) Considering Reserves and Cash Backing			16,530	17,780	17,157	10,611	10,552	10,552	10,552	12,501	11,307	8,699
MTREF Funded (1) / Unfunded (0)		15	1	1	1	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ×		15	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

References

15. Subject to figures provided in Schedule.

Choose name from list - Supporting Table SA11 Property rates summary

NOT APPLICABLE - DISTRICT MUN

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Valuation:	1									
Date of valuation:										
Financial year valuation used										
Municipal by-laws s6 in place? (Y/N)	2									
Municipal/assistant valuer appointed? (Y/N)										
Municipal partnership s38 used? (Y/N)										
No. of assistant valuers (FTE)	3									
No. of data collectors (FTE)	3									
No. of internal valuers (FTE)	3									
No. of external valuers (FTE)	3									
No. of additional valuers (FTE)	4									
Valuation appeal board established? (Y/N)										
Implementation time of new valuation roll (mths)										
No. of properties	5									
No. of sectional title values	5									
No. of unreasonably difficult properties s7(2)										
No. of supplementary valuations										
No. of valuation roll amendments										
No. of objections by rate payers										
No. of appeals by rate payers										
No. of successful objections	8									
No. of successful objections > 10%	8									
Supplementary valuation										
Public service infrastructure value (Rm)	5									
Municipality owned property value (Rm)										
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)										
Valuation reductions-nature reserves/park (Rm)										
Valuation reductions-mineral rights (Rm)										
Valuation reductions-R15,000 threshold (Rm)										
Valuation reductions-public worship (Rm)										
Valuation reductions-other (Rm)										
Total valuation reductions:		-	-	-	-	-	-	-	-	-
Total value used for rating (Rm)	5									
Total land value (Rm)	5									
Total value of improvements (Rm)	5									
Total market value (Rm)	5									
Rating:										
Residential rate used to determine rate for other categories? (Y/N)										
Differential rates used? (Y/N)	5									
Limit on annual rate increase (s20)? (Y/N)										
Special rating area used? (Y/N)										
Phasing-in properties s21 (number)										
Rates policy accompanying budget? (Y/N)										
Fixed amount minimum value (R'000)										
Non-residential prescribed ratio s19? (%)										
Rate revenue:										
Rate revenue budget (R '000)	6									
Rate revenue expected to collect (R'000)	6									
Expected cash collection rate (%)										
Special rating areas (R'000)	7									
Rebates, exemptions - indigent (R'000)										
Rebates, exemptions - pensioners (R'000)										
Rebates, exemptions - bona fide farm. (R'000)										
Rebates, exemptions - other (R'000)										
Phase-in reductions/discounts (R'000)										
Total rebates,exemptns,reductns,discs (R'000)		-	-	-	-	-	-	-	-	-

References

1. All numbers to be expressed as whole numbers except FTEs and Rates in the Rand

2. To give effect to rates policy

3. Full Time Equivalent (FTE) should be expressed to one decimal place and takes into account full time and part time staff

4. Required to implement new system (FTE)

5. Provide relevant information for historical comparisons. Must reconcile to the total of Table SA12

6. Current and budget year must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)

7. Included in rate revenue budget

8. In favour of the rate-payer

Choose name from list - Supporting Table SA12a Property rates by category (current year)

NOT APPLICABLE - DISTRICT MUN

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Current Year 2019/20																	
Valuation:																	
No. of properties																	
No. of sectional title property values																	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations																	
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections	5																
No. of successful objections > 10%	5																
Estimated no. of properties not valued																	
Years since last valuation **(select)**																	
Frequency of valuation **(select)**																	
Method of valuation used **(select)**																	
Base of valuation **(select)**																	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)																	
Flat rate used? (Y/N)																	
Is balance rated by uniform rate/variable rate?																	
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)	2																
Total valuation reductions:																	
Total value used for rating (Rm)	6																
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6																
Rating:																	
Average rate	3																
Rate revenue budget (R '000)																	
Rate revenue expected to collect (R'000)																	
Expected cash collection rate (%)	4																
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)																	
Rebates, exemptions - pensioners (R'000)																	
Rebates, exemptions - bona fide farm. (R'000)																	
Rebates, exemptions - other (R'000)																	
Phase-in reductions/discounts (R'000)																	
Total rebates,exemptns,reductns,discs (R'000)																	

References

1. Land & Assistance Act, Restitution of Land Rights, Communual Property Associations

2. Include value of additional reductions is 'free' value greater than MPRA minimum.

3. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum

4. Include arrears collections

5. In favour of the rate-payer

6. Provide relevant information for historical comparisons.

Choose name from list - Supporting Table SA12b Property rates by category (budget year)

NOT APPLICABLE - DISTRICT MUN

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Budget Year 2020/21																	
Valuation:																	
No. of properties																	
No. of sectional title property values																	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations																	
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections	5																
No. of successful objections > 10%	5																
Estimated no. of properties not valued																	
Years since last valuation **(select)**																	
Frequency of valuation **(select)**																	
Method of valuation used **(select)**																	
Base of valuation **(select)**																	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)																	
Flat rate used? (Y/N)																	
Is balance rated by uniform rate/variable rate?																	
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)	2																
Total valuation reductions:																	
Total value used for rating (Rm)	6																
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6																
Rating:																	
Average rate	3																
Rate revenue budget (R '000)																	
Rate revenue expected to collect (R'000)																	
Expected cash collection rate (%)	4																
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)																	
Rebates, exemptions - pensioners (R'000)																	
Rebates, exemptions - bona fide farm. (R'000)																	
Rebates, exemptions - other (R'000)																	
Phase-in reductions/discounts (R'000)																	
Total rebates,exemptns,reductns,discs (R'000)																	

References

1. Land & Assistance Act, Restitution of Land Rights, Communual Property Associations

2. Include value of additional reductions is 'free' value greater than MPRA minimum.

3. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum

4. Include arrears collections

5. In favour of the rate-payer

6. Provide relevant information for historical comparisons.

Choose name from list - Supporting Table SA13a Service Tariffs by category

NOT APPLICABLE - DISTRICT MUN

Description	Ref	Provide description of tariff structure where appropriate	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
							Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Property rates *(rate in the Rand)*	1								
Residential properties									
Residential properties - vacant land									
Formal/informal settlements									
Small holdings									
Farm properties - used									
Farm properties - not used									
Industrial properties									
Business and commercial properties									
Communal land - residential									
Communal land - small holdings									
Communal land - farm property									
Communal land - business and commercial									
Communal land - other									
State-owned properties									
Municipal properties									
Public service infrastructure									
Privately owned towns serviced by the owner									
State trust land									
Restitution and redistribution properties									
Protected areas									
National monuments properties									
Exemptions, reductions and rebates *(Rands)*									
Residential properties									
R15 000 threshhold rebate			15,000	15,000	15,000	15,000	15,000	15,000	15,000
General residential rebate									
Indigent rebate or exemption									
Pensioners/social grants rebate or exemption									
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption									
Other rebates or exemptions	2								
Water tariffs									
Domestic									
Basic charge/fixed fee *(Rands/month)*									
Service point - vacant land *(Rands/month)*									
Water usage - flat rate tariff *(c/kl)*									
Water usage - life line tariff		(describe structure)							
Water usage - Block 1 (c/kl)		(fill in thresholds)							
Water usage - Block 2 (c/kl)		(fill in thresholds)							
Water usage - Block 3 (c/kl)		(fill in thresholds)							
Water usage - Block 4 (c/kl)		(fill in thresholds)							
Other	2								
Waste water tariffs									
Domestic									
Basic charge/fixed fee *(Rands/month)*									
Service point - vacant land *(Rands/month)*									
Waste water - flat rate tariff *(c/kl)*									
Volumetric charge - Block 1 (c/kl)		(fill in structure)							
Volumetric charge - Block 2 (c/kl)		(fill in structure)							
Volumetric charge - Block 3 (c/kl)		(fill in structure)							
Volumetric charge - Block 4 (c/kl)		(fill in structure)							
Other	2								
Electricity tariffs									
Domestic									
Basic charge/fixed fee *(Rands/month)*									
Service point - vacant land *(Rands/month)*									
FBE		(how is this targeted?)							
Life-line tariff - meter		(describe structure)							
Life-line tariff - prepaid		(describe structure)							
Flat rate tariff - meter *(c/kwh)*									
Flat rate tariff - prepaid *(c/kwh)*									
Meter - IBT Block 1 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 2 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 3 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 4 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 5 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 1 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 2 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 3 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 4 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 5 (c/kwh)		(fill in thresholds)							
Other	2								
Waste management tariffs									
Domestic									
Street cleaning charge									
Basic charge/fixed fee									
80l bin - once a week									
250l bin - once a week									

Choose name from list - Supporting Table SA13b Service Tariffs by category - explanatory

NOT APPLICABLE - DISTRICT MUN

Description	Ref	Provide description of tariff structure where appropriate	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
							Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Exemptions, reductions and rebates *(Rands)*									
[Insert lines as applicable]									
Water tariffs									
[Insert blocks as applicable]		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
Waste water tariffs									
[Insert blocks as applicable]		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
Electricity tariffs									
[Insert blocks as applicable]		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							

Choose name from list - Supporting Table SA14 Household bills

NOT APPLICABLE - DISTRICT MUN

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
Rand/cent		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21 % incr.	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
sub-total		–	–	–	–	–	–	–	–	–	–
VAT on Services											
Total large household bill:		–	–	–	–	–	–	–	–	–	–
% increase/-decrease			–	–	–	–	–		–	–	–
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
sub-total		–	–	–	–	–	–	–	–	–	–
VAT on Services											
Total small household bill:		–	–	–	–	–	–	–	–	–	–
% increase/-decrease			–	–	–	–	–		–	–	–
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
sub-total		–	–	–	–	–	–	–	–	–	–
VAT on Services											
Total small household bill:		–	–	–	–	–	–	–	–	–	–
% increase/-decrease			–	–	–	–	–		–	–	–

Choose name from list - Supporting Table SA15 Investment particulars by type

Investment type R thousand	Ref	2020/21 Medium Term Revenue & Expenditure Framework		
		Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Parent municipality				
Securities - National Government				
Listed Corporate Bonds				
Deposits - Bank		4,000	5,000	6,000
Deposits - Public Investment Commissioners				
Deposits - Corporation for Public Deposits				
Bankers Acceptance Certificates				
Negotiable Certificates of Deposit - Banks				
Guaranteed Endowment Policies (sinking)				
Repurchase Agreements - Banks				
Municipal Bonds				
Municipality sub-total	1	**4,000**	**5,000**	**6,000**
Entities				
Securities - National Government				
Listed Corporate Bonds				
Deposits - Bank				
Deposits - Public Investment Commissioners				
Deposits - Corporation for Public Deposits				
Bankers Acceptance Certificates				
Negotiable Certificates of Deposit - Banks				
Guaranteed Endowment Policies (sinking)				
Repurchase Agreements - Banks				
Entities sub-total		–	–	–
Consolidated total:		**4,000**	**5,000**	**6,000**

Choose name from list - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Ref 1	Period of Investment Yrs/Months	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate ³	Commission Paid (Rands)	Commission Recipient	Expiry date of Investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Parent municipality														
Nedbank		12	Call deposit	Yes	7.34	7.34	N/A	N?A	30/06/2021	4,500	1,100	(3,000)	1,400	4,000
														-
														-
														-
														-
														-
Municipality sub-total										4,500		(3,000)	1,400	4,000
TOTAL INVESTMENTS AND INTEREST	1									4,500		(3,000)	1,400	4,000

Choose name from list - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Parent municipality										
Annuity and Bullet Loans										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases		158	4,666	129	129	129	129	93	55	17
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	**158**	**4,666**	**129**	**129**	**129**	**129**	**93**	**55**	**17**
Entities										
Annuity and Bullet Loans										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	–	–	–	–	–	–	–	–	–
Total Borrowing	1	**158**	**4,666**	**129**	**129**	**129**	**129**	**93**	**55**	**17**

Unspent Borrowing - Categorised by type										
Parent municipality										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	–	–	–	–	–	–	–	–	–
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	–	–	–	–	–	–	–	–	–
Total Unspent Borrowing	1	–	–	–	–	–	–	–	–	–

Choose name from list - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		**19,361**	**26,857**	–	**34,908**	**34,908**	**34,908**	**36,475**	**37,040**	**37,985**
Local Government Equitable Share		15,187	22,595		30,642	30,642	30,642	31,965	33,485	34,811
Rural Roads Asset Management System		1,226	1,917		2,035	2,035	2,035	1,948	2,055	2,174
Local government Financial Management Grant		1,748	1,250		1,000	1,000	1,000	1,000	1,000	1,000
Expanded Public Works Programme		1,200	1,095		1,231	1,231	1,231	1,262		
Municipal Systems Improvement		–	–					300	500	–
Provincial Government:		**335**	**2,951**	–	**1,759**	**4,803**	**4,803**	**2,750**	**2,323**	**2,435**
Western Cape Financial Management Support Grar		335	1,775		280	1,569	1,569	400	–	–
Western Cape Financial Management Capacity Buil		–	240		379	646	646			
Safety Initiation Implimentation - WOSA			–		1,100	2,100	2,100	2,100	2,323	2,435
Disaster Management			870			350	350			
LG Graduate Internship Grant			66			138	138			
Municipal Drought Support								250		
District Municipality:		–	–	–	–	–	–	–	–	–
[insert description]										
Other grant providers:		**2,739**	**2,649**	–	**7,190**	**7,200**	**7,200**	**4,240**	**3,040**	**3,040**
1% AUDIT FEE FROM NATIONAL TREASURY					3,000	3,000	3,000	3,200	3,000	3,000
LGSETA		1,307	1,368		2,850	2,850	2,850			
LGSETA MANDATORY GRANT					40	50	50	40	40	40
CHIETA		315	1,034		1,300	1,300	1,300	1,000		
Doringveld		1,118	247							
Total Operating Transfers and Grants	5	**22,435**	**32,457**	–	**43,857**	**46,911**	**46,911**	**43,465**	**42,403**	**43,460**
Capital Transfers and Grants										
National Government:		–	–	–	–	–	–	–	–	–
Other capital transfers/grants [insert desc]										
Provincial Government:		–	**800**	–	–	–	–	–	–	–
Fire department capacity building			800							–
District Municipality:		–	–	–	–	–	–	–	–	–
[insert description]										
Other grant providers:		–	–	–	–	–	–	–	–	–
1% AUDIT FEE FROM NATI										
Total Capital Transfers and Grants	5	–	**800**	–	–	–	–	–	–	–
TOTAL RECEIPTS OF TRANSFERS & GRANTS		**22,435**	**33,257**	–	**43,857**	**46,911**	**46,911**	**43,465**	**42,403**	**43,460**

Choose name from list - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		**19,361**	**26,900**	–	**34,908**	**34,908**	**34,908**	**36,475**	**37,040**	**37,985**
Local Government Equitable Share		15,187	22,595		30,642	30,642	30,642	31,965	33,485	34,811
Rural Roads Asset Management System		1,226	1,940		2,035	2,035	2,035	1,948	2,055	2,174
Local government Financial Management Grant		1,748	1,250		1,000	1,000	1,000	1,000	1,000	1,000
Expanded Public Works Programme		1,200	1,115		1,231	1,231	1,231	1,262		
Municipal Systems Improvement		–	–					300	500	–
0										
Provincial Government:		**335**	**2,793**	–	**1,759**	**4,803**	**4,803**	**2,750**	**2,323**	**2,435**
Western Cape Financial Management Support Grant		335	2,249		280	1,569	1,569	400	–	–
Western Cape Financial Management Capacity Building (		–	198		379	646	646			
Safety Initiation Implimentation - WOSA		–	–		1,100	2,100	2,100	2,100	2,323	2,435
Disaster Management		–	286			350	350			
LG Graduate Internship Grant		–	60			138	138			
Municipal Drought Support								250		
District Municipality:		–	–	–	–	–	–	–	–	–
[insert description]										
Other grant providers:		**2,739**	**1,125**	–	**7,190**	**7,200**	**7,200**	**4,240**	**3,040**	**3,040**
1% AUDIT FEE FROM NATIONAL TREASURY					3,000	3,000	3,000	3,200	3,000	3,000
LGSETA		1,307	302		2,850	2,850	2,850			
LGSETA MANDATORY GRANT					40	50	50	40	40	40
Doringveld		1,118	247		1,300	1,300	1,300	1,000		
CHIETA		315	576							
Total operating expenditure of Transfers and Grants:		**22,435**	**30,818**	–	**43,857**	**46,911**	**46,911**	**43,465**	**42,403**	**43,460**
Capital expenditure of Transfers and Grants										
National Government:		–	–	–	–	–	–	–	–	–
Other capital transfers/grants [insert desc]										
Provincial Government:		–	**991**	–	–	–	–	–	–	–
Fire department capacity building		–	991	–						–
District Municipality:		–	–	–	–	–	–	–	–	–
[insert description]										
Other grant providers:		–	–	–	–	–	–	–	–	–
1% AUDIT FEE FROM NATI										
Total capital expenditure of Transfers and Grants		–	**991**	–	–	–	–	–	–	–
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		**22,435**	**31,809**	–	**43,857**	**46,911**	**46,911**	**43,465**	**42,403**	**43,460**

DC5 Central Karoo - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts		19,361	26,857		34,908	34,908	34,908	36,475	37,040	37,985
Conditions met - transferred to revenue		**19,361**	**26,857**	**–**	**34,908**	**34,908**	**34,908**	**36,475**	**37,040**	**37,985**
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts		335	2,951		1,759	4,803	4,803	2,750	2,323	2,435
Conditions met - transferred to revenue		**335**	**2,951**	**–**	**1,759**	**4,803**	**4,803**	**2,750**	**2,323**	**2,435**
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts		2,739	2,649	–	7,190	7,200	7,200	4,240	3,040	3,040
Conditions met - transferred to revenue		**2,739**	**2,649**	**–**	**7,190**	**7,200**	**7,200**	**4,240**	**3,040**	**3,040**
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		**22,435**	**32,457**	**–**	**43,857**	**46,911**	**46,911**	**43,465**	**42,403**	**43,460**
Total operating transfers and grants - CTBM	2	–	–	–	–	–	–	–	–	–
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year					–	–	–			
Current year receipts					–	–	–			
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities										
Total capital transfers and grants revenue		–	–	–	–	–	–	–	–	–
Total capital transfers and grants - CTBM	2	–	–	–	–	–	–	–	–	–
TOTAL TRANSFERS AND GRANTS REVENUE		**22,435**	**32,457**	**–**	**43,857**	**46,911**	**46,911**	**43,465**	**42,403**	**43,460**
TOTAL TRANSFERS AND GRANTS - CTBM		–	–	–	–	–	–	–	–	–

Choose name from list - Supporting Table SA21 Transfers and grants made by the municipality

NOT APPLICABLE

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Cash Transfers to other municipalities											
Insert description	1	–	–	–	–	–	–	–	–	–	–
Total Cash Transfers To Municipalities:		–	–	–	–	–	–	–	–	–	–
Cash Transfers to Entities/Other External Mechanisms											
Insert description	2	–	–	–	–	–	–	–	–	–	–
Total Cash Transfers To Entities/Ems'		–	–	–	–	–	–	–	–	–	–
Cash Transfers to other Organs of State											
Insert description	3	–	–	–	–	–	–	–	–	–	–
Total Cash Transfers To Other Organs Of State:		–	–	–	–	–	–	–	–	–	–
Cash Transfers to Organisations											
Insert description		–	–	–	–	–	–	–	–	–	–
Total Cash Transfers To Organisations		–	–	–	–	–	–	–	–	–	–
Cash Transfers to Groups of Individuals											
Insert description		–	–	–	–	–	–	–	–	–	–
Total Cash Transfers To Groups Of Individuals:		–	–	–	–	–	–	–	–	–	–
TOTAL CASH TRANSFERS AND GRANTS	6	–	–	–	–	–	–	–	–	–	–
Non-Cash Transfers to other municipalities											
Insert description	1	–	–	–	–	–	–	–	–	–	–
Total Non-Cash Transfers To Municipalities:		–	–	–	–	–	–	–	–	–	–
Non-Cash Transfers to Entities/Other External Mechanisms											
Insert description	2	–	–	–	–	–	–	–	–	–	–
Total Non-Cash Transfers To Entities/Ems'		–	–	–	–	–	–	–	–	–	–
Non-Cash Transfers to other Organs of State											
Insert description	3	–	–	–	–	–	–	–	–	–	–
Total Non-Cash Transfers To Other Organs Of State:		–	–	–	–	–	–	–	–	–	–
Non-Cash Grants to Organisations											
Insert description	4	–	–	–	–	–	–	–	–	–	–
Total Non-Cash Grants To Organisations		–	–	–	–	–	–	–	–	–	–
Groups of Individuals											
Insert description	5	–	–	–	–	–	–	–	–	–	–
Total Non-Cash Grants To Groups Of Individuals:		–	–	–	–	–	–	–	–	–	–
TOTAL NON-CASH TRANSFERS AND GRANTS		–	–	–	–	–	–	–	–	–	–
TOTAL TRANSFERS AND GRANTS	6	–	–	–	–	–	–	–	–	–	–

Choose name from list - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	1	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		2,995	3,550	3,659	3,796	3,986	3,986	4,353	4,693	4,952
Pension and UIF Contributions		36	–	–				–	–	–
Medical Aid Contributions		580	–	–				–	–	–
Motor Vehicle Allowance		–	–	–				–	–	–
Cellphone Allowance		–	–	–				–	–	–
Housing Allowances		–	–	–				–	–	–
Other benefits and allowances		–	–					–	–	–
Sub Total - Councillors		**3,611**	**3,550**	**3,659**	**3,796**	**3,986**	**3,986**	**4,353**	**4,693**	**4,952**
% increase	4		**(1.7%)**	**3.1%**	**3.8%**	**5.0%**	**–**	**9.2%**	**7.8%**	**5.5%**
Senior Managers of the Municipality	2									
Basic Salaries and Wages		869	2,553	2,725	1,389	1,372	1,372	3,702	4,298	4,675
Pension and UIF Contributions		8	399	105	5	5	5	104	154	155
Medical Aid Contributions		19	–	61	–	–	–	–	–	–
Overtime		7	–	2	–	–	–	–	–	–
Performance Bonus		–	–	(136)	343	300	300	345	362	407
Motor Vehicle Allowance	3	402	700	235	–	–	–	–	–	–
Cellphone Allowance	3	11	72	52	77	38	38	–	99	108
Housing Allowances	3	–	–	–	–	–	–	–	–	–
Other benefits and allowances	3	–	213	29	111	144	144	254	312	339
Payments in lieu of leave		–	–	–	–	–	–	–	–	–
Long service awards		–	–	–	–	–	–	–	–	–
Post-retirement benefit obligations	6	–	–	–	–	–	–	–	–	–
Sub Total - Senior Managers of Municipality		**1,315**	**3,937**	**3,073**	**1,925**	**1,860**	**1,860**	**4,405**	**5,226**	**5,684**
% increase	4		**199.4%**	**(21.9%)**	**(37.4%)**	**(3.4%)**	**–**	**136.9%**	**18.6%**	**8.8%**
Other Municipal Staff										
Basic Salaries and Wages		24,061	29,475	31,448	36,125	38,853	38,853	37,604	37,967	40,628
Pension and UIF Contributions		3,642	6,546	4,882	6,067	6,275	6,275	5,681	5,974	6,389
Medical Aid Contributions		1,997	–	3,056	1,469	1,465	1,465	1,513	1,627	1,756
Overtime		411	1,108	1,537	1,706	2,395	2,395	1,458	1,458	1,685
Performance Bonus		1,958	–	–	–	–	–	–	–	–
Motor Vehicle Allowance	3	610	1,584	686	1,194	1,032	1,032	921	998	1,081
Cellphone Allowance	3	–	–	25	69	22	22	154	167	181
Housing Allowances	3	250	269	292	358	417	417	458	495	536
Other benefits and allowances	3	921	–	1,825	933	1,092	1,092	2,067	2,625	2,834
Payments in lieu of leave		–	177	35	40	70	70	770	828	890
Long service awards		19	128	(138)	122	180	180	165	217	191
Post-retirement benefit obligations	6	225	79	316	400	900	900	326	173	–
Sub Total - Other Municipal Staff		**34,094**	**39,367**	**43,964**	**48,483**	**52,701**	**52,701**	**51,119**	**52,529**	**56,171**
% increase	4		**15.5%**	**11.7%**	**10.3%**	**8.7%**	**–**	**(3.0%)**	**2.8%**	**6.9%**
Total Parent Municipality		**39,019**	**46,854**	**50,696**	**54,204**	**58,547**	**58,547**	**59,876**	**62,448**	**66,806**
			20.1%	**8.2%**	**6.9%**	**8.0%**	**–**	**2.3%**	**4.3%**	**7.0%**
TOTAL SALARY, ALLOWANCES & BENEFITS		**39,019**	**46,854**	**50,696**	**54,204**	**58,547**	**58,547**	**59,876**	**62,448**	**66,806**
% increase	4		**20.1%**	**8.2%**	**6.9%**	**8.0%**	**–**	**2.3%**	**4.3%**	**7.0%**
TOTAL MANAGERS AND STAFF	5,7	**35,409**	**43,303**	**47,037**	**50,408**	**54,561**	**54,561**	**55,523**	**57,755**	**61,855**